

Medium Term Financial Plan Budget

Transport Portfolio

Budget Scrutiny



Agenda

- Overview of the Portfolio
- **Portfolio Priorities**
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- Revenue Forecast Quarter 2 2021/22 and Revenue Budget Savings since April 2020
- Revenue Proposed Changes
- Proposed Revenue Budget 2022/23 2024/2025
- Challenges, Risks & Opportunities
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- Fees & Charges
- Capital Forecast Quarter 2 2021/22 and Current Proposed Capital Programme 2022/23 2025/26
- Questions
- Appendix 1 Detailed Breakdown of Revenue Budget

Cabinet Members: Cllr Steve Broadbent and Cllr Peter Martin (Deputy – HS2/ East West Rail)

The Transport portfolio is aligned to the:

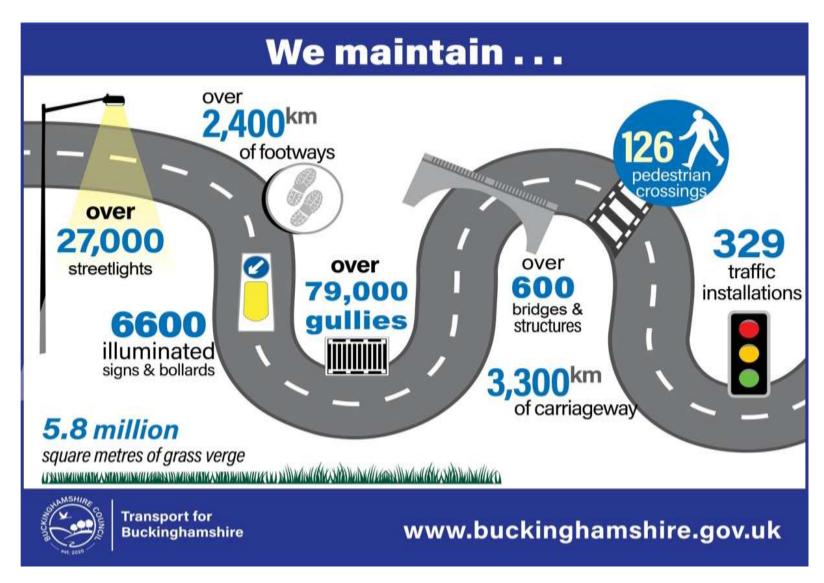
- Communities Directorate (Richard Barker Corporate Director Communities), specifically
 - Highways & Technical Services (Rob Smith Service Director)
 - Transport Services (Sara Turnbull Service Director)
- PGS Directorate (Ian Thompson Corporate Director PGS), specifically
 - Strategic Transport & Infrastructure (Transport Strategy) (Richard Lumley Service Director).

The portfolio helps to deliver all of the Corporate priorities and is principally responsible for:

- Highways including asset management; footpaths, bridges, structures; gullies/drain cleaning
- Rights of Way, Definitive Map & Highway Searches
- Parking
- Transport Services Home to School Transport Delivery and Policy; Social Care Transport;
 Public Transport & Fleet
- Strategic Transport & Infrastructure Transport Strategy

Highways – incl. asset management; Footpaths, bridges, structures; Gullies/drain cleaning

- The Highway service is delivered by Transport for Buckinghamshire (a strategic partnership between Buckinghamshire Council and Ringway Jacobs), with a small in house client and community liaison team.
- The contract with Ringway Jacobs is due to run until March 2023 and work is underway to procure a new contract.
- The Highway service maintains and manages the highway, footway and highways verges.
 Part of the service includes defect repairs to potholes, safety barriers, streetlights, traffic lights, gullies and bridges.
- The service is also responsible for keeping down grass and weeds in the summer, gritting the roads in the winter and gully cleaning to help prevent flooding. This year there is an additional £4m investment in gully cleaning and drain repairs.
- Transport for Buckinghamshire manages the programme of others who wish to work on our highway (otherwise known as 'street works'). This includes utility providers, road races and even production companies filming on the highway.
- A small number of maintenance services have been devolved to some local councils including urban grass cutting, hedging, siding out and Rights of Way clearance amongst other things.



Rights of Way, Definitive Map & Highway Searches

- The public Rights of Way network spans 3,330km including around 2350 bridges, 4900 signposts, 6550 gates, 4550 stiles and 3200 waymark posts. A capital programme of £442k is in place over the next two financial years to improve the condition of the Rights of Way network.
- The Definitive Map and Highway Searches team ensure the delivery of the Rights of Way Improvement Plan, as well as processing applications and changes to Buckinghamshire's definitive map and carry out highway searches.

Parking

Parking Services manage the Council's 84 car parks, including 8 multi-storey car parks and parking at the four Country Parks. The service manages 10,894 standard parking bays, 436 Blue Badge Bays and 40 electric car charging spaces – with more planned for the year ahead. On-street, there are approximately 7,355 standard parking bays and 150 Blue Badge bays. Before COVID, the legacy Councils collectively received approximately £1m each month in parking income. This income is yet to recover, and this is being closely monitored. The parking service, having been delivered by several different teams before unitarisation, is in the process of coming together as one parking team and from September this year will be delivered wholly in-house.

Transport Services - Home to School Transport Delivery and Policy; Social Care Transport; Public Transport & Fleet

- Transport Services support and enable high quality, efficient and safe transport solutions so that children and adults are able to get to school, work and access public services.
- The Public Transport & Fleet Team works to support and promote sustainable and accessible public transport and provide a traded account service for fleet solutions for former County Council services. The team are responsible for leading on the partnership arrangements with bus operators to ensure an effective public bus network in Buckinghamshire and supporting the sector to recover post-Covid. This year, a key planned activity is (in collaboration with the Transport Strategy team) to deliver a Bus Service Improvement Plan as required by the government's Bus Back Better approach, and to support the public transport network to recover post-COVID.
- The Client Transport Team ensure that passengers for Home to School and Social Care Transport are
 provided with an appropriate transport solution to meet their needs, and have a safe and high quality
 experience. Another key role is ensuring that all passengers who need transport have it in place in a
 timely manner and with good standards. This year the team will be focusing on contract retendering,
 introducing new software and improving online processes and customer response times.

Strategic Transport & Infrastructure

- Transport Strategy brings in funding and investment and leads on developing transport strategies. They carry out feasibility, bidding and manage a programme of S106 funded transport schemes.
- This year, the service will work on key transport strategies including a Council-wide Local Walking and Cycling Infrastructure Plan, area transport strategies (e.g. High Wycombe) and the Bus Service Improvement Plan.
- The service also influences and promotes sustainable travel through school travel planning (including School Crossing Patrollers) and delivering initiatives such as Simply Walk and Bikeability. The team supports innovative and sustainable travel initiatives such as Demand Responsive Transport Schemes, Active Travel and the e-scooter trials.
- The Highways Infrastructure Projects team delivers schemes on the ground, including cycleways.
- The Major Projects team seek to manage and mitigate the impact of national strategic infrastructure projects such as HS2 and East West Rail on Buckinghamshire's residents, businesses and special environment. The service continues to seek to mitigate the increasing construction impacts of both projects including environmental measures, traffic management and engaging with communities along the routes of both schemes. Recruitment of two HS2/EWR marshals (new posts) completed and they will monitor the projects on the ground and engage with communities, as well as a HS2 Community Officer and a EWR Community Officer. A further post is being recruited to in TfB to support HS2/EWR response.

Portfolio Priorities

- Prioritise investment of at least another £100m+ in roads and pavements over the next 4 years
- Delivery of other capital programmes including Rights of Way, Highways Infrastructure Projects (including completion of SEALR Phase 1 and 2 and Abbey Barn Lane Improvements, with other schemes underway), amongst others
- Doubling the number of electric charging points across the county (jointly with Environment & Climate Change portfolio and also links to Communities Portfolio) and adoption of an EV Charging Strategy
- Developing and adopting a Parking Strategy for Buckinghamshire
- Introducing and supporting sustainable travel options through school travel planning, developer travel plans, promoting the Rights of Way Network, implementation of active travel schemes; and initiatives such as Simply Walk and Bikeability
- Delivery of major investment in gully clearing and drainage repair programme
- Should HS2 not be cancelled, appoint our own stewards to monitor compliance with assurances during construction
- Procurement, delivery and effective operation of the new Buckinghamshire Highways Service Contract
- Refreshing transport policies including Local Transport Plan 5 and introducing new policies such as the Local Cycling and Walking Infrastructure Plan and Area Transport Strategies
- Improving the customer experience on school transport, delivering continuous improvements to the home to school transport service and ensuring value for money services are delivered through the retendering of all contracts, introduction of new software, data and processes

Portfolio Priorities (contd.)

- Driving forward the Buckinghamshire Bus Service Improvement Plan also links to Communities Portfolio. Promoting and supporting the public bus network to recover post-Covid
- Introduction of Independent Travel Training for SEND Students and promote Personal Transport Budgets
- Continue to scrutinise and process the HS2 applications and seek to secure benefits for Buckinghamshire
- Holding HS2 and East West Rail to account, including on road repairs, communications and ensuring contractor compliance
- Allocation of the HS2 Road Safety Fund to ensure schemes are put in place

Key Elements of Portfolio Revenue & Capital Budgets

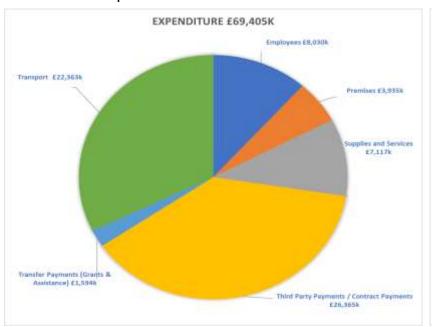
Slides 13 – 25 provide further information about the Portfolio's 2021/22 controllable Expenditure budget (Employees, Supplies & Services), Income and Capital Programme.

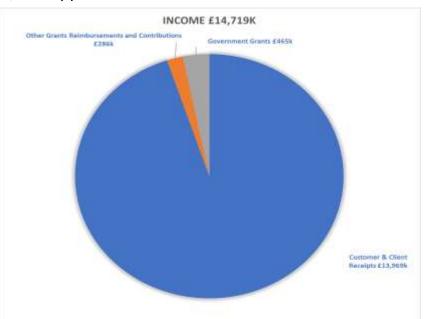
| | Key Elements of the Portfolio Revenue Budget | | | | | | | | |
|---|--|------------|-----------|---|--|--|--|--|--|
| Revenue Expenditure | £'000 | % of Total | Slide No. | Comments | | | | | |
| | 25.25 | 2001 | | TfB contract is the main cost driver for this line. Balance is mainly Subsidised Bus Services for | | | | | |
| Third Party Payments/ Contract Payments | 26,365 | 38% | = | Public Transport. | | | | | |
| | | | 13 | | | | | | |
| Transport | 22,363 | 32% | | Relates mainly to Home to School Transport. | | | | | |
| | | | | Direct costs of Employees is c99% of Employees | | | | | |
| Employees | 8,030 | 12% | | budget | | | | | |
| Supplies & Services | 7,117 | 10% | | Mainly driven by Parking Operations. | | | | | |
| | | | | | | | | | |
| Revenue Income | £'000 | % of Total | Slide No. | Comments | | | | | |
| Customer & Client Receipts | 13,969 | 95% | 13 | Mainly driven by Parking Operations. | | | | | |

| Capital programme 2021/22 | £'000 | % of Total | Slide No |
|------------------------------------|---------|------------|----------|
| Car Parks | 3,545 | 3% | |
| Highways & Cycleway Funded Schemes | 10,009 | 7% | |
| Other Highways & Technical | 1,152 | 1% | |
| Strategic Highway Maintenance | 120,479 | 86% | |
| Strategic Infrastructure (Other) | 5,327 | 4% | |
| Transport Services | 225 | 0% | |
| Total | 140,737 | 100% | |

Revenue Budget 2021-22

The charts and tables below show the current revenue budget for the portfolio, split into different service areas, income and expenditure. For a more detailed breakdown, see Appendix 1 on slide 27.





| | | Income £000 | Expense £000 | Net Budget |
|--|----------------------------|-------------|--------------|------------|
| Highways & Technical Services | Other Highways & Technical | 401 | 3,201 | 3,602 |
| | Parking Operations | (7,972) | 7,638 | (334) |
| | Rights of way | (132) | 960 | 828 |
| | Transport for Bucks | (3,643) | 21,472 | 17,829 |
| Highways & Technical Services | Total | (11,345) | 33,271 | 21,926 |
| | | _ | | |
| HS2 | HS2 | (391) | 1,089 | 698 |
| HS2 Total | | (391) | 1,089 | 698 |
| | | _ | | |
| Transport Services | Transport Services | (2,265) | 32,800 | 30,535 |
| Transport Services Total | | (2,265) | 32,800 | 30,535 |
| | | _ | _ | |
| Transport Strategy | Transport Strategy | (717) | 2,245 | 1,528 |
| Transport Strategy Total | | (717) | 2,245 | 1,528 |
| | | | | |
| Grand Total | | (14,719) | 69,405 | 54,686 |

Revenue Forecast Quarter 2 2021/22

| | Budget | Y/E Outturn | Variance | Change in Variance |
|-------------|----------|-------------|----------|-----------------------|
| | £000 | £000 | £000 | £000 |
| Expenditure | 69,400 | 71,300 | 1,900 | (1,100) |
| Income | (14,700) | (14,900) | (200) | 1,300 |
| Transport | 54,700 | 56,400 | 1,700 | 200 |

Budget £54.7m, Forecast £56.4m, Var +£1.7m

- **Definitive Maps and Land Charges Budget £0.3m Favourable Var £0.04m** Increased income from Highway Searches and diversions as income target has already been reached for the year and expecting activity levels to remain.
- Other Highways & Technical Budget £3.4m, Adverse Var £0.9m Adverse variance arising from allocation of permit scheme surplus income to be transferred to reserve relating to TfB. Journal adjustment to be processed to reflect all entries relating to permit scheme under TfB cost centres.
- Rights of Way Budget £0.5m, Minor Var
- Parking Operations Budget -£0.3m, Adverse Var £0.7m Variance is due to a projected loss of parking income for April 21 March 22. Despite income targets being reduced this year (45% reduction for off street and 20% reduction for on street) there is still a slight reduction in income due to COVID. However, income has increased over the past couple of months which has exceeded the reduced monthly income targets. Furthermore, a proportion of the unachieved income for parking will be offset through income secured through the Government's Covid Income Recovery Fund.

 MTFP parking savings will not be achieved in-year due to a delay on the service review and time needed to implement changes.
- TfB RJ Contract Budget £17.8m, Favourable Var £1.3m Reduced costs relating to staffing and vacancies and some costs moved to Permit Scheme. Also, £0.9m surplus income forecast for the Permit Scheme for which any surplus is ringfenced and will move to an earmarked reserve.
- Home to School Budget £21.1m, Adverse Var £1.34m Variance due to the retendering of all school transport contracts and updated contract price information available after the completion of the retendering exercise and contract awards made. Following the start of the school academic year, the increase in demand and complexity of need from the new annual intake for statutory transport provision has led to higher demand and costs forecast. In addition, the forecast now includes an amount to account for an overspend on the 2020/21 accrual in particular in regard to increased mileage claims from parents for SEND Transport submitted after the end of the financial year as a result of Covid. Within Home to School Transport, an estimated risk of c£1.8m overspend has been flagged and logged on the risk register due to demand and complexity pressures with children's transport provision.
- Client and Public Transport Budgets £9.4m, Adverse Var £0.03m Variance relates to an additional post within the Business Finance Team.
- Transport Strategy & HS2 Budget £2.2m, Var Favourable £15k There is a £15k underspend due to staffing vacancies.

^{*} Note: the net 2021/22 Revenue Budget reported for Quarter 2 monitoring is higher than the MTFP base budget on slide 13 due to the inclusion of various one-off budgets changes.

Revenue Budget 2021-22: Savings since April 2020

The 21-22 budget set out in the previous slide incorporate the following savings which have been made since the Unitary vesting day in April 2020:

| Transport | Actions and Savings in 2020/21 to 2021/22 | 2020/21 | 2021/22 |
|-----------|---|---------|---------|
| | | £'000 | £'000 |
| | Contract Harmonisation | | |
| | Highways & Technical Services - Parking Management System | | -30 |
| | Highways & Technical Services - Cash Collection | | -44 |
| | | | -74 |
| | Better Buckinghamshire | | |
| | Highways & Technical Services: | | |
| | TfB/RJ Contract Overhead efficiencies | | -35 |
| | Amalgamation of Off Street and On Street Parking | | -125 |
| | | | -160 |
| | Increased Income from Network Strategy and claims | -350 | |
| | Other Savings | | |
| | Transport Strategy - Mitigations for unmet inherited income targets | | |
| | (holding vacancies, using project budgets) | | -200 |

TOTAL SAVINGS MADE

-350

-434

Revenue – Proposed Changes

The table below details the proposed budget changes – split into increased income, growth areas, and savings proposals. All changes are cumulative, to be compared to the 2021-22 base budget.

| Transport | | | Change | Change | Change |
|----------------------|------------------|---|---------|---------|---------|
| | Change Type | Description of Change | 2022-23 | 2023-24 | 2024-25 |
| Communities Diseases | | | £000's | £000's | £000's |
| Communities Director | | | | | (507) |
| Communities | Savings | Better Bucks Savings | - | - | (537) |
| Directorate | | | | | |
| Savings | | Contract harmonisation | (4.4) | (444) | (260) |
| | | Contract narmonisation | (14) | (114) | (269) |
| Highways & Technical | Services | | | | |
| | | Changes in Fees and Charges - Definitive Map | (17) | (22) | (27) |
| recimiedi | Growth | Increased Client Team capacity to manage contract re-procurement | 100 | 100 | 100 |
| | Savings | New highways contract and general highways maintenance efficiencies | (150) | (160) | (210) |
| | Special Items | New Contract (Highways) | - | (300) | (300) |
| Parking Operations | Change in Income | Recovery of Off Street parking income post-Covid | (1,041) | (2,597) | (2,697) |
| | | Recovery of On Street parking income post-Covid | (261) | (520) | (520) |
| | Savings | Contract harmonisation - Cash Collection, Parking Systems and Team | (156) | (156) | (156) |
| | | Efficiency of amalgamation of Off Street and On Street Parking | (125) | (125) | (125) |
| Transport for | Change in Income | Changes in Fees and Charges - Green claims, Carbon efficient vehicles and | (25) | (65) | (65) |
| Bucks | | Penalty Charge Notices | | | |
| | Growth | Growth in extent of Highway following adoptions and contract inflation | 805 | 2,096 | 2,988 |
| | | Gully emptying | 1,525 | 1,460 | 1,460 |
| | | Increased maintenance on footways and cyclepath | 170 | 170 | 170 |
| | | Winter salination tanks maintenance | 50 | 50 | 50 |
| | Savings | Fleet efficiencies and street lighting energy savings | (100) | (125) | (150) |
| | Special Items | Demolition of A41 Waddesdon Toilet Facility | (150) | (150) | (150) |
| | | Investment in additional drainage maintenance | (2,000) | (2,000) | (2,000) |
| | | One-off saving for Intelligent Transport Systems - Critical Junctions Assessments | 10 | 10 | 10 |
| | | Tree Maintenance | 10 | 10 | 10 |

Revenue – Proposed Changes (contd.)

| Transport | | | Change | Change | Change | | |
|--------------------|-------------------|--|-------------------|-------------------|-------------------|--|--|
| | Change Type | Description of Change | 2022-23 £000's | 2023-24 £000's | 2024-25 £000's | | |
| Transport Services | ransport Services | | | | | | |
| Transport Services | Growth | Demographic growth and complexity | 1,550 | 3,256 | 5,129 | | |
| | | Increased taxi and bus contract costs | 434 | 876 | 1,320 | | |
| | | Rebasing based on 21/22 forecast | 3,586 | 3,586 | 3,586 | | |
| | Savings | Actions to reduce demand and supply for SEND Transport | (100) | - | - | | |
| | | Personal Transport Budgets | (122) | (332) | (419) | | |
| | | Retendering savings | (3,148) | (3,006) | (3,006) | | |
| | | SEND Transport and new delivery initiatives | • | (160) | (270) | | |
| | | Structure Changes | • | (142) | (142) | | |
| | | | | | | | |
| Transport Strategy | | | | | | | |
| Transport Strategy | Change in Income | Simply walk - change to community led project | • | (60) | (60) | | |

Proposed Revenue Budget 2022/3 – 2024/25

The table below shows what the Revenue budget will be after the proposed budget

changes.

| Changes Summary | 2022-23 | 2023-24 | 2024-25 |
|------------------|---------|---------|---------|
| Changes Summary | £000 | £000 | £000 |
| Change in Income | (1,344) | (3,264) | (3,369) |
| Growth | 8,220 | 11,594 | 14,803 |
| Savings | (3,915) | (4,320) | (5,284) |
| Special Items | (2,102) | (2,402) | (2,402) |
| Grand Total | 859 | 1,608 | 3,748 |

Transport

| | | | 2021-22 | | | 2022-23 | | 2023-24 | 2024-25 |
|---------------------------------------|---------------------------------|-------------|--------------|--------|----------|---------|---------|---------|---------|
| | | | | Net | Income | Expense | Net | Net | Net |
| | | Income £000 | Expense £000 | Budget | £000 | £000 | Budget | Budget | Budget |
| Highways & Technical Services | Other Highways & Technical | 401 | 3,201 | 3,602 | 384 | 3,165 | 3,549 | 3,234 | 3,179 |
| | Parking Operations | (7,972) | 7,671 | (301) | (9,274) | 7,390 | (1,884) | (3,699) | (3,799) |
| | Rights of way | (132) | 960 | 828 | (132) | 960 | 828 | 828 | 828 |
| | Transport for Bucks | (3,643) | 21,472 | 17,829 | (3,668) | 21,792 | 18,124 | 19,285 | 20,152 |
| Highways & Technical Services T | otal | (11,345) | 33,303 | 21,958 | (12,689) | 33,306 | 20,617 | 19,648 | 20,360 |
| | | | | | | | | | |
| HS2 | HS2 | (391) | 1,089 | 698 | (391) | 1,089 | 698 | 698 | 698 |
| HS2 Total | | (391) | 1,089 | 698 | (391) | 1,089 | 698 | 698 | 698 |
| | | | | | | | | | |
| Transport Services | Transport Services | (2,265) | 32,800 | 30,535 | (2,265) | 35,014 | 32,749 | 34,627 | 36,747 |
| Transport Services Total | | (2,265) | 32,800 | 30,535 | (2,265) | 35,014 | 32,749 | 34,627 | 36,747 |
| | | | | | | | | | |
| Transport Strategy | Transport Strategy | (717) | 2,245 | 1,528 | (717) | 2,245 | 1,528 | 1,468 | 1,468 |
| Transport Strategy Total | | (717) | 2,245 | 1,528 | (717) | 2,245 | 1,528 | 1,468 | 1,468 |
| | | | | | | | | | |
| Communities Directorate Savings | Communities Directorate Savings | | - | - | | (14) | (14) | (114) | (806) |
| Communities Directorate Saving | s Total | | - | - | | (14) | (14) | (114) | (806) |
| | | | | | | | | | |
| Grand Total | | (14,719) | 69,437 | 54,718 | (16,063) | 71,640 | 55,577 | 56,326 | 58,467 |

Challenges, Risks and Opportunities

Risks and Challenges

- Market forces impact on Home to School Transport costs Home to School Transport overspend could be higher than MTFP growth projections due to demand and complexity of transport provision for children.
- Uncertainty around post-Covid impact on parking income.
- Within Rights of Way, there is an increase in network usage due to Covid which has increased the need for maintenance – this could cause budget pressures for materials. Spend and additional costs associated are being closely monitored.
- Impact of the HS2 and EWR programme on Buckinghamshire, both unplanned (protestors) and planned (construction).
- Insufficient technical staffing capacity in-house to fully support HS2 planning approvals and HS2 & EWR highway functions (coordination, traffic management & maintenance).
- Ongoing affordability of highway infrastructure projects impact of Brexit, Covid and inflation on supply and cost of materials and availability of resource.

Challenges, Risks and Opportunities (contd.)

Opportunities

- The Fees and Charges schedule has been reviewed in detail along with a benchmark exercise against other LAs, to review whether there are any new or increased income opportunities including further harmonisation (e.g. with parking), where appropriate.
- Potential for more savings from Transport Services initiatives within the service.
- Climate Change is a cross-Council endeavour which has serious investment and financial implications for the Council as a whole. Collaboration across Council is key for successful outcomes and the budget, spend and benefits for Climate Change will also be spread across various portfolios including, for example, Transport where electric charging vehicles and charging points are introduced. Activities aligned with addressing climate change Street lighting upgrades; Electric Vehicle (EV) charging infrastructure; active travel routes; fleet management support clients with zero emission vehicles; Bus Service Improvement Plan covers move to low emission vehicles; school bus provision prevents private car journeys, additional 14 commercial school routes created in September 2021.

Parking Income 2021-22

| | Budget (£'000) | Budget P1 – P8 (£'000) | Actuals P1 – P8 (£'000) | P1-P8 Income Received % | Y/E Outturn (£'000) | Total Variance (£'000) |
|-------------------------|-------------------|------------------------------|-------------------------------|----------------------------------|---------------------------|------------------------------|
| Off-Street Income | -5,684 | -3,789 | -4,438 | 117% | -5,866 | -182 |
| On-Street Income | -2,175 | -1,450 | -1,199 | 83% | -1,830 | 345 |
| | | | | | | |
| Total Parking Income | -7,859 | -5,239 | -5,637 | 108% | -7,696 | 163 |

Parking income budget has been reduced as per MTFP Covid impact. Off Street – 45% reduction to budget in 21/22. On Street – 20% reduction to budget in 21/22.

Top 5 Contracts

| Vendor | Annual Contract Value £k | Description (inc. Contract End Date) |
|---------------------|--------------------------------|--|
| Ringway Jacobs | 46,665 | Highways & Technical Services contract for Strategic Highways Maintenance; end date 31st March 2017; 8 years plus 7 years extension; contract extension end date 31st March 2023 |
| Gilberts Taxis | 199 | Transport Services contract for passenger transport; end date 21st February 2026; 5 years plus 2 years extension |
| VixTechnology | 171 | Transport Services contract for maintenance agreement (software); end date 31st March 2019; extended to 31st March 2024 |
| Carousel Buses Ltd | 160 | Transport Services contract for passenger transport; end date 31st July 20; 4 years 6 months plus 3 years; extendable to 30th July 23 |
| Red Rose Travel Ltd | 109 | Transport Services contract for local bus transport; end date 31 st October 19; 4 years 10 months plus 3 years; extendable to 31 st October 22 |

Fees and Charges

Each year, as part of the MTFP, the schedule of Fees and Charges is reviewed.

The majority of Fees & Charges are only amended by an RPI increase (confirmed in September, 3%).

The Fees and Charges schedules for Highways & Technical Services and Transport Services have been reviewed in detail as part of the MTFP project timeline. Where harmonisation opportunities are identified e.g. for Parking, these have been optimised.

It should be noted that any fees and charges relating to Transport Services follow the academic calendar year and would take effect from September of each year.

Capital Forecast Quarter 2 2021/22

| Cabinet Portfolio | Actuals to Date £000 | Total Budget £000's | Forecast Outturn £000's | Forecast Variance £000's | % Slippage | RAG Rating |
|-------------------|-------------------------|---------------------------|-------------------------------|--------------------------------|---------------|---------------|
| Transport | 14,764 | 44,576 | 42,980 | -1,596 | 3.6% | Green |

Budget £44.6m, Forecast £43.0m, Var -£1.6m

- Strategic Transport projects have net slippage of £334k, predominantly on Globe Park Marlow due to a 6-month delay in construction start as the scheme design is not yet approved by Highways England.
- Highways & Technical Services forecast slippage (£0.8m) being:
 - Marlow Bridge (£0.5m) as scheme is expected to start in November 2021 and continue into 2022/23 following programmed junction improvement works at Westhorpe Roundabout.
 - Car parks (£0.3m) of which £0.2m slippage relating to work commencing in 2022/23 for CCTV and On-Street Burnham project and an underspend of £0.1m on Eastern Street car park.
- Transport Services forecast slippage (£0.1m) being:
 - Fleet Management slippage on vehicle purchases not forecast to be spent due to delays with suppliers.

^{*}Note: any unspent capital project budgets in 21/22 ('slippage') will be reprofiled into future years as part of the annual year end process, and approved via the Corporate Capital Investment Board.

Current Proposed Capital Programme 2022/23 to 2025/26

| Service Area | Project Group / Project | 2022/23 £000's | 2023/24 £000's | 2024/25 £000's | 2025/26 £000's | MTFP Total £000's | |
|-------------------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------------|--|
| | Car Parks | 2,237 | 696 | 0 | 0 | 2,933 | |
| | Car Parks Total | 2,237 | 696 | 0 | 0 | 2,933 | |
| | Berryhill Footbridge Repair | 334 | 0 | 0 | 0 | 334 | |
| | Denham Bridleway Bridge Replacement | 108 | 0 | 0 | 0 | 108 | |
| | Improvements to Rights Way | 200 | 200 | 200 | 200 | 800 | |
| | Rights of Way Total | 642 | 200 | 200 | 200 | 1,242 | |
| | Bridge Maintenance | 1,020 | 1,020 | 1,020 | 1,020 | 4,080 | |
| Highways & | Failed Roads Haunching & Reconstruction | 3,000 | 0 | 0 | 0 | 3,000 | |
| Technical | Footway Structural Repairs | 2,050 | 2,100 | 2,150 | 2,150 | 8,450 | |
| Services | Maintenance Principal Rds - Drainage | 2,000 | 2,000 | 2,000 | 2,000 | 8,000 | |
| | Plane & Patch | 4,425 | 4,425 | 4,425 | 4,425 | 17,700 | |
| | Replacement Traffic Signals | 490 | 490 | 490 | 490 | 1,960 | |
| | Road Safety - Caualty Reduction | 750 | 1,000 | 1,000 | 1,000 | 3,750 | |
| | Safety Fences | 250 | 250 | 250 | 250 | 1,000 | |
| | Strategic Highway Maintenance Program | 15,400 | 15,400 | 15,400 | 15,400 | 61,600 | |
| | Street Lighting | 2,100 | 2,100 | 2,100 | 2,100 | 8,400 | |
| | Strategic Highway Maintenance Total | 31,485 | 28,785 | 28,835 | 28,835 | 117,940 | |
| Highways & Tech | nnical Services Total | 34,364 | 29,681 | 29,035 | 29,035 | 122,115 | |
| | Active Travel Tranche 2 (Emerald Way) | 800 | 548 | 0 | 0 | 1,348 | |
| | Haydon Hill Cycle Way | 27 | 0 | 0 | 0 | 27 | |
| | Highways & Cycleway Funded Schemes | 1,490 | 979 | 553 | 0 | 3,022 | |
| Strategic | HS2 Funded Schemes | 163 | 0 | 0 | 0 | 163 | |
| Transport & Infrastructure | NPIF Schemes | 125 | 0 | 0 | 0 | 125 | |
| | Highways & Cycleway Funded Schemes Total | 2,605 | 1,527 | 553 | 0 | 4,685 | |
| | Electric Vehicle Charging Points | 200 | 200 | 200 | 200 | 800 | |
| | Other Highway & Technical | 200 | 0 | 0 | 0 | 200 | |
| | Other Highway & Technical Total | 400 | 200 | 200 | 200 | 1,000 | |
| Strategic Transp | ort & Infrastructure Total | 3,005 | 1,727 | 753 | 200 | 5,685 | |
| Transport | Public Transport | 125 | 0 | 0 | 0 | 125 | |
| Transport Services | Purchase of Fleet Vehicles | 240 | 0 | 0 | 0 | 240 | |
| | Transport Services Total | 365 | 0 | 0 | 0 | 365 | |
| Transport Servic | es Total | 365 | 0 | 0 | 0 | 365 | |
| Total Expenditur | 'e | 37,734 | 31,408 | 29,788 | 29,235 | 128,166 | |



Questions



Appendix 1: Detailed Revenue Budget Breakdown

The table below shows the breakdown of the 2021-22 baseline Revenue budget into types of expenditure and income.

| | Expenditure | | | | | | Income | | | | | |
|--------------------------------------|------------------|----------|--------------|----------------------|-------------|---------------|------------------------|--------------|---------------|------------|-----------|--------|
| | | | | Third Party Transfer | | | | Other Grants | | | | |
| | | | | Payments / | Payments | Expense Total | Customer & Reimburseme | | | Income | Net Total | |
| | | | Supplies and | Contract | (Grants & | | Expense rotal | Client | nts and | Government | Total | |
| Transport Portfolio £k | Employees | Premises | Services | Payments | Assistance) | Transport | | Receipts | Contributions | Grants | | |
| Definitive Map & Land Charges | 374 | | 33 | 16 | | 2 | 425 | (131) | | | (131) | 294 |
| Highways & Technical Services | 374 | | 33 | 16 | | 2 | 425 | (131) | | | (131) | 294 |
| HS2 | 975 | | 113 | | | 1 | 1,089 | (391) | | | (391) | 698 |
| Strategic Transport & Infrastructure | 975 | | 113 | | | 1 | 1,089 | (391) | | | (391) | 698 |
| Transport Services | 1,843 | | 1,463 | 5,729 | 1,594 | 22,171 | 32,800 | (1,697) | (104) | (465) | (2,265) | 30,535 |
| Transport Services | 1,843 | | 1,463 | 5,729 | 1,594 | 22,171 | 32,800 | (1,697) | (104) | (465) | (2,265) | 30,535 |
| Other Highways & Technical | 1,689 | 21 | 573 | 853 | | 65 | 3,201 | 401 | | | 401 | 3,602 |
| Highways & Technical Services | 1,689 | 21 | 573 | 853 | | 65 | 3,201 | 401 | | | 401 | 3,602 |
| Parking Operations | 1,335 | 2,404 | 3,773 | 86 | | 41 | 7,638 | (7,972) | | | (7,972) | (334) |
| Highways & Technical Services | 1,335 | 2,404 | 3,773 | 86 | | 41 | 7,638 | (7,972) | | | (7,972) | (334) |
| Rights of way | 258 | 1 | 2 | 243 | | 31 | 535 | (1) | | | (1) | 534 |
| Highways & Technical Services | 258 | 1 | 2 | 243 | | 31 | 535 | (1) | | | (1) | 534 |
| Transport for Bucks | 1 | 1,510 | 479 | 19,438 | | 43 | 21,472 | (3,643) | | | (3,643) | 17,829 |
| Highways & Technical Services | 1 | 1,510 | 479 | 19,438 | | 43 | 21,472 | (3,643) | | | (3,643) | 17,829 |
| Transport Strategy | 1,556 | | 682 | | | 7 | 2,245 | (535) | (182) | | (717) | 1,528 |
| Strategic Transport & Infrastructure | 1,556 | | 682 | | | 7 | 2,245 | (535) | (182) | | (717) | 1,528 |
| Grand Total | 8,030 | 3,935 | 7,117 | 26,365 | 1,594 | 22,363 | 69,405 | (13,969) | (286) | (465) | (14,719) | 54,686 |

Transport expenditure of £22.4m relates mainly to payments to transport suppliers for Mainstream, SEND Pre- and Post-16 and PRU transport.

Third party / Contract payments of £26.4m relates mainly to the TfB contract and smaller amounts relating to Transport Services, Other Highways & Technical Services, Parking Operations and Rights of Way.