

# BUDGET MONITORING POSITION Q3 2021-22

## **APPENDIX 1 Portfolio Summary**

(including Debt and Late Payments)

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Please note that the rounding of numbers gives rise to minor differences in the totals for each Portfolio between the covering report and this appendix.

## 1. Leader

Figure 1: Leader Revenue Table

	Budget	Y/E Outturn	Variance	Change in Variance (from Q2 Cab)
	£000	£000	£000	£000
Expenditure	610	500	(110)	(110)
Income	0	0	0	0
<b>Chief Executives Office</b>	<b>610</b>	<b>500</b>	<b>(110)</b>	<b>(110)</b>
Expenditure	3,960	4,020	60	250
Income	(480)	(490)	(10)	(260)
<b>Economic Growth &amp; Regeneration</b>	<b>3,480</b>	<b>3,530</b>	<b>50</b>	<b>(10)</b>
Expenditure	4,210	4,180	(30)	40
Income	(480)	(470)	10	20
<b>Policy &amp; Communications</b>	<b>3,730</b>	<b>3,710</b>	<b>(20)</b>	<b>60</b>
Expenditure	200	240	40	0
Income	0	0	0	0
<b>Strategic Infrastructure</b>	<b>200</b>	<b>240</b>	<b>40</b>	<b>0</b>
<b>Leader</b>	<b>8,020</b>	<b>7,980</b>	<b>(40)</b>	<b>(60)</b>

Figure 2: Leader Capital Table

Service / Project	Actuals to Date £000	Released Budget £000's	Unreleased Budget £000's	Total Budget £000's	Forecast Outturn Released £000's	Forecast Unreleased £000's	Forecast Outturn £000's	Forecast Variance £000's
Rural Broadband	0	-47	1,200	1,153	300	0	300	-853
<b>Economic Growth Total</b>	<b>0</b>	<b>-47</b>	<b>1,200</b>	<b>1,153</b>	<b>300</b>	<b>0</b>	<b>300</b>	<b>-853</b>
A355 Improvement Scheme (Wilton Park)	1	0	0	0	0	0	0	0
Aylesbury Eastern Link Road	172	300	0	300	175	0	175	-125
Creditor Reserve Payments	8	210	0	210	210	0	210	0
Grid Reinforcement Works	426	390	0	390	675	0	675	285
Cycle Infrastructure	0	0	25	25	0	20	20	-5
Abbey Barn - HIF / S106	565	990	810	1,800	736	0	736	-1,064
Stoke Mandeville Relief Road / SEALR II	414	475	0	475	475	0	475	0
Princes Risborough Relief Road	850	1,030	346	1,376	1,451	0	1,451	75
SEALR (South East Aylesbury Link Road)	1,746	-3,522	6,022	2,500	2,500	0	2,500	0
<b>Strategic Infrastructure (HIF) Total</b>	<b>4,182</b>	<b>-127</b>	<b>7,203</b>	<b>7,076</b>	<b>6,222</b>	<b>20</b>	<b>6,242</b>	<b>-834</b>
<b>Grand Total</b>	<b>4,182</b>	<b>-174</b>	<b>8,403</b>	<b>8,229</b>	<b>6,522</b>	<b>20</b>	<b>6,542</b>	<b>-1,686</b>

### 1.1 Leader Revenue Budget £8.0m, Forecast £8.0m, Var £nil (Covid Var £nil)

- The Strategic Infrastructure projects team is reporting a £40k pressure on their staff capitalisation target. This is being managed within the overall Transport Strategy budgets.

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- b) Economic Development & Skills budgets is overspent by £50k due to Covid pressure in Quarter 1 on Markets.
- c) Chief Executive's Office are reporting an underspend of £110k due to reduction in spend within the Strategic Initiative Fund.
- d) Policy & Communications is reporting an underspend driven by vacancies, £20k.

## 1.2 **Leader Capital Budget** £8.22m, Forecast £6.5m, Var **£-1.7m**

- a) £834k of net slippage on some Housing Infrastructure Projects, including £1m slippage on Abbey Barn due to lack of progress on land and delayed utility spend, and £125k slippage on Eastern Link Road, and £285k of accelerated spend on the Aylesbury grid reinforcement works (Contract with UKPN signed in October, with an earlier-than-profiled payment milestone).
- b) Rural Broadband project (voucher scheme, funded by DEFRA) is forecast £853k of slippage due to delays in roll-out of superfast connections to some premises; full project should be delivered during 22/23.



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## 2. Climate Change and Environment

Figure 3: Climate Change and Environment Revenue Table

	Budget	Y/E Outturn	Variance	Change in Variance (from Q2 Cab)
	£000	£000	£000	£000
Expenditure	3,030	2,950	(80)	(910)
Income	(1,130)	(1,140)	(10)	820
<b>Environment</b>	<b>1,900</b>	<b>1,810</b>	<b>(90)</b>	<b>(90)</b>
Expenditure	2,610	2,540	(70)	(40)
Income	(380)	(380)	0	10
<b>Street Cleaning</b>	<b>2,230</b>	<b>2,160</b>	<b>(70)</b>	<b>(30)</b>
Expenditure	32,520	37,080	4,560	5,450
Income	(7,310)	(12,700)	(5,390)	(5,460)
<b>Waste</b>	<b>25,210</b>	<b>24,380</b>	<b>(830)</b>	<b>(10)</b>
<b>Climate Change &amp; Environment</b>	<b>29,340</b>	<b>28,350</b>	<b>(990)</b>	<b>(130)</b>

Figure 4: Climate Change and Environment Capital Table

Service / Project	Actuals to Date £000	Released Budget £000's	Unreleased Budget £000's	Total Budget £000's	Forecast Outturn Released £000's	Forecast Unreleased £000's	Forecast Outturn £000's	Forecast Variance £000's
Flood Defence Schemes	468	1,700	0	1,700	1,210	40	1,250	-450
Strategic Flood Management	0	50	0	50	50	0	50	0
<b>Flood Management Total</b>	<b>468</b>	<b>1,750</b>	<b>0</b>	<b>1,750</b>	<b>1,260</b>	<b>40</b>	<b>1,300</b>	<b>-450</b>
Biowaste Treatment	576	4,393	0	4,393	2,000	0	2,000	-2,393
Southern Waste Contract - Vehicles	0	0	161	161	2,750	0	2,750	2,589
Southern Waste Contract-Depot Improvmt	0	419	0	419	0	419	419	0
Waste Management Vehicles & Plant	0	83	0	83	83	0	83	0
Recycling Centre Welfare Facilities	0	0	280	280	0	100	100	-180
Pembroke Rd Depot Welfare Facilities	0	0	800	800	0	100	100	-700
Aylesbury Waste Vehicles Replacement	121	0	35	35	135	0	135	100
Recycling Initiatives & Waste Containers	223	150	0	150	223	0	223	72
<b>Waste Total</b>	<b>919</b>	<b>5,045</b>	<b>1,276</b>	<b>6,321</b>	<b>5,190</b>	<b>619</b>	<b>5,809</b>	<b>-512</b>
<b>Grand Total</b>	<b>1,387</b>	<b>6,795</b>	<b>1,276</b>	<b>8,071</b>	<b>6,450</b>	<b>659</b>	<b>7,109</b>	<b>-962</b>

### 2.1 Climate Change and Environment Revenue: Budget £29.3m, Forecast £28.3m, Var - £1.0m

- EFW & Residual Waste - Budget £0.7m, Var Favourable £0.3m  
Further underspend in contract costs due to gate fees and rates at EfW and North Landfill gate fees. Electricity sales and third-party income anticipated to be overachieved and currently forecast to be transferred to reserve.
- Grounds Maintenance – Budget £0.8m, No Variance
- Household Recycling Centres - Budget £2.1m, Var Adverse £0.3m  
Adverse movement relates to loss of budgeted income for household disposal

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charges, recharge to Slough Borough Council and trade charges offset by underspend due to reduced costs and increased income within waste streams.

- d) Waste Collection - Budget £18m, Favourable Var £0.6m  
Savings realised in contractor costs from Southern Waste contract transfer Sept 21 offset by absorption of Covid impact on businesses.
- e) Street Cleansing – Budget £1.5m Favourable Var £0.1m  
Reduction in grounds maintenance expenditure costs relating to amenity areas, Parishes and Town Council grounds.
- f) Waste Disposal – Budget £2.5m, Favourable Var £0.04m  
Underspend in contract costs in Green Food Bulky Wood (GFBW) contract and offsetting increased costs for collection of other hazardous waste.
- g) Waste Strategy & Management – Budget £1.8m, Favourable Var £0.2m  
Increased dry recyclables income and increased garden waste income from the Southern Waste Contract. Savings on legacy recycling budgets offset by an increase in agency staff costs and Southern Waste round re-organisation costs.
- h) Environment – Budget £1.9m, favourable var £0.1m  
Spending net £34k more than budgeted expenditure, on Flood team staffing and Tree Planting costs, offset by income of £116k more than budgeted, including Tree Planting grants and some HS2 staffing reimbursement.

## 2.2 **Climate Change & Environment Capital:** Budget £8.1m, Forecast £7.1m, Var **£-1.0m**

- a) Waste - Biowaste project slippage of £2.4m due to delay in construction start date – build commenced Nov 21 - includes landscaping and retention costs. Household Recycling Centres upgrades and Pembroke Road Depot facilities slippage of £0.9m – issues with sourcing contractors for the refurbishment of kitchens and toilets and unavailability of materials in stock. Offset with accelerated spend of £2.8m (November £1.4m) regarding container purchase and vehicle replacement.
- b) Flood defence schemes reporting slippage of £450k due to delays in installing culverts.



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## 3. Communities

Figure 5: Communities Revenue Table

	Budget	Y/E Outturn	Variance	Change in Variance (from Q2 Cab)
	£000	£000	£000	£000
Expenditure	3,870	3,660	(210)	670
Income	0	0	0	10
<b>Community Boards</b>	<b>3,870</b>	<b>3,660</b>	<b>(210)</b>	<b>680</b>
Expenditure	290	290	0	0
Income	0	0	0	0
<b>Emergency Planning</b>	<b>290</b>	<b>290</b>	<b>0</b>	<b>0</b>
Expenditure	8,610	9,110	500	(640)
Income	(3,060)	(3,980)	(920)	130
<b>Localities &amp; Strategic Partnerships</b>	<b>5,550</b>	<b>5,130</b>	<b>(420)</b>	<b>(510)</b>
Expenditure	1,320	1,220	(100)	20
Income	(350)	(250)	100	0
<b>Special Expenses</b>	<b>970</b>	<b>970</b>	<b>0</b>	<b>20</b>
<b>Communities</b>	<b>10,680</b>	<b>10,050</b>	<b>(630)</b>	<b>190</b>

Figure 6: Communities Capital Table

Service / Project	Actuals to Date £000	Released Budget £000's	Unreleased Budget £000's	Total Budget £000's	Forecast Outturn Released £000's	Forecast Unreleased £000's	Forecast Outturn £000's	Forecast Variance £000's
CCTV Projects	112	133	0	133	133	0	133	0
<b>Community Safety Total</b>	<b>112</b>	<b>133</b>	<b>0</b>	<b>133</b>	<b>133</b>	<b>0</b>	<b>133</b>	<b>0</b>
<b>Grand Total</b>	<b>112</b>	<b>133</b>	<b>0</b>	<b>133</b>	<b>133</b>	<b>0</b>	<b>133</b>	<b>0</b>

### 3.1 Communities Revenue: Budget £10.7m, Forecast £10.1m, Var -£0.6m

Covid Var £0.0m

- Communities Portfolio is forecasting an underspend of £0.6m. This is broadly, driven by an underspend of £210k within Community Boards based on the latest projection of commitments and new scheme approvals, £339k staffing underspends, the majority driven from Community Safety Vacancies, the balance underspend relates to running costs across Localities General and Grants Teams, £81k.
- Adverse movement of £190k from Quarter 2 primarily due to £680k increase in estimated schemes to be approved within Community Boards, this is offset by an increase in anticipated underspend on vacancies, £240k, within Community Safety and the remaining balance, £250k resulting from mitigations across Localities &

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Communities Engagement and Grants where previously an overspend was reported within staffing and running costs.

3.2 **Communities Capital:** Budget £0.1m, Forecast £0.1m, Var **£0m**

a) Nil variance overall



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## 4. Culture and Leisure

Figure 7: Culture and Leisure Revenue Table

	Budget	Y/E Outturn	Variance	Change in Variance (from Q2 Cab)
	£000	£000	£000	£000
Expenditure	11,450	11,450	0	1,190
Income	(4,720)	(4,010)	710	(1,300)
Culture & Leisure	6,730	7,440	710	(110)
<b>Culture &amp; Leisure</b>	<b>6,730</b>	<b>7,440</b>	<b>710</b>	<b>(110)</b>

Figure 8: Culture and Leisure Capital Table

Service / Project	Actuals to Date £000	Released Budget £000's	Unreleased Budget £000's	Total Budget £000's	Forecast Outturn Released £000's	Forecast Unreleased £000's	Forecast Outturn £000's	Forecast Variance £000's
Country Parks	0	5	0	5	5	0	5	0
Country Parks Visitors Centre	0	0	650	650	0	48	48	-602
South Bucks Country Pk Leisure Facility	0	1,866	0	1,866	100	0	100	-1,766
<b>Country Parks Total</b>	<b>0</b>	<b>1,871</b>	<b>650</b>	<b>2,521</b>	<b>105</b>	<b>48</b>	<b>153</b>	<b>-2,368</b>
Leisure Centres Maintenance	169	885	0	885	885	0	885	0
Chalfont & Chesham Leisure Centres	1,569	961	0	961	961	0	961	0
Chilterns Lifestyle Centre	10,841	11,573	0	11,573	11,573	0	11,573	0
<b>Leisure Centres Total</b>	<b>12,579</b>	<b>13,419</b>	<b>0</b>	<b>13,419</b>	<b>13,419</b>	<b>0</b>	<b>13,419</b>	<b>0</b>
Libraries Self-Service Replacement	46	0	280	280	0	180	180	-100
Libraries Enhanced Technology	0	0	90	90	0	0	0	-90
<b>Libraries Total</b>	<b>46</b>	<b>0</b>	<b>370</b>	<b>370</b>	<b>0</b>	<b>180</b>	<b>180</b>	<b>-190</b>
Parks & Play Areas	21	1,050	0	1,050	428	0	428	-623
<b>Parks &amp; Play Areas Total</b>	<b>21</b>	<b>1,050</b>	<b>0</b>	<b>1,050</b>	<b>428</b>	<b>0</b>	<b>428</b>	<b>-623</b>
<b>Grand Total</b>	<b>12,647</b>	<b>16,340</b>	<b>1,020</b>	<b>17,360</b>	<b>13,952</b>	<b>228</b>	<b>14,180</b>	<b>-3,181</b>

### 4.1 Culture and Leisure Revenue: Budget £6.7m, Forecast £7.5m, Var +£0.7m

- Arts & Culture - Budget £1.3m, Favourable Var £0.1m  
Reduced costs for Summer events and Theatres plus staffing vacancies within Archives.
- Libraries - Budget £3.9m, No Variance  
The service is mitigating its Covid losses by closely controlling income & expenditure and is anticipating a breakeven position at year end.
- Museums & Heritage - Budget £0.6m, Favourable Var £1k  
Agreed grant and management fees have been forecast with an underspend anticipated.

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- d) Country Parks, Parks & Play Areas - Budget £-20k, Favourable Var £20k  
Variance relates to extra cleaning costs and events income shortfall offset by additional income from car parks, filming and South Bucks Country Park soil importation.
- e) Leisure Centres - Budget £1m, Var Adverse £0.9m  
Variance relates to reduced income from leisure due to Covid and restrictions in operation resulting from the Government roadmap. Improved forecasts from operators reviews of financial assumptions and the income secured through the Government Leisure Recovery Fund. A specific contingency of £2m for leisure recovery also forms part of the Council's agreed budget for 2021/22 and the £0.9m variance is therefore mitigated through the partial use of this contingency.

### 4.2 **Culture and Leisure Capital:** Budget £17.4m, Forecast £14.2m, Var **£-3.2m**

- a) £2.4m slippage on Country Parks; Visitors Centre is underway however the majority of spend will happen in the next financial year whilst South Bucks Country Park main works are due to commence in November 2022 once the soil importation is complete, with completion of the park in March 2023.
- b) £0.2m slippage due to competing pressures on Library staff, the Libraries Self-Service will not fully complete this year.
- c) £0.6m slippage - due to staff shortages there is a delay in the Parks and Play area in relation to Higginson Park and the Rye NEAP (Neighbourhood Equipped Area of Play).



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## 5. Education & Children's Services

Figure 9: Education & Children's Services Revenue Table

	Budget	Y/E Outturn	Variance	Change in Variance (from Q2 Cab)
	£000	£000	£000	£000
Expenditure	74,310	77,950	3,640	1,530
Income	(2,600)	(2,170)	430	(70)
<b>Children's Social Care</b>	<b>71,710</b>	<b>75,780</b>	<b>4,070</b>	<b>1,460</b>
Expenditure	19,460	19,650	190	240
Income	(5,160)	(6,030)	(870)	(380)
<b>Education</b>	<b>14,300</b>	<b>13,620</b>	<b>(680)</b>	<b>(140)</b>
Expenditure	526,600	524,480	(2,120)	9,750
Income	(526,600)	(524,480)	2,120	(9,750)
Education - Dedicated Schools Grant	0	0	0	0
<b>Education &amp; Children's Services</b>	<b>86,010</b>	<b>89,400</b>	<b>3,390</b>	<b>1,320</b>

Figure 10: Education & Children's Services Capital Table

Service / Project	Actuals to Date £000	Released Budget £000's	Unreleased Budget £000's	Total Budget £000's	Forecast Outturn Released £000's	Forecast Unreleased £000's	Forecast Outturn £000's	Forecast Variance £000's
Children's Homes	-4	0	499	499	0	0	0	-499
<b>Children's Social Care Total</b>	<b>-4</b>	<b>0</b>	<b>499</b>	<b>499</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-499</b>
Health Pupil Projects	12	16	0	16	16	0	16	0
Primary School Places	4,352	7,823	136	7,959	5,884	200	6,084	-1,875
Provision for Early Years	259	387	109	496	350	10	360	-136
School Property Maintenance	4,307	5,966	0	5,966	5,966	0	5,966	0
Secondary School Places	35,795	42,010	100	42,110	46,134	100	46,234	4,124
Provision for Special Educational Need	-9	851	566	1,416	188	150	338	-1,079
School Toilets	216	266	0	266	278	0	278	12
School Access Adaptations	160	156	0	156	175	0	175	19
<b>Schools Total</b>	<b>45,092</b>	<b>57,476</b>	<b>910</b>	<b>58,386</b>	<b>58,991</b>	<b>460</b>	<b>59,451</b>	<b>1,065</b>
<b>Grand Total</b>	<b>45,087</b>	<b>57,476</b>	<b>1,410</b>	<b>58,886</b>	<b>58,991</b>	<b>460</b>	<b>59,451</b>	<b>566</b>

### 5.1 Education & Children's Services Revenue: Budget £86.0m, Forecast £89.4m, Var +£3.4m

- Revenue budgets are projected to overspend by £3.4m following mitigating actions. The forecast has increased by £1.3m compared with Quarter 2 due to increased pressures against the placement budgets for children looked after and continued pressures against the staffing budget in Children's Social Care.
- Placement budgets for children looked after are projected to break even however there has been a significant increase in costs between Q2 and Q3. This increase is due to an increase in unit costs as placement volumes remain lower than budgeted for. The emergence of Omicron towards the end of November decreased the

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number of available external residential placements across the country. It also led to homes not wanting to take new admissions. Reduced availability of placements has also impacted on unit costs of placements. This has increased overall weekly costs in the third quarter. Actions continue to be taken to review all high cost placements and to step down to lower cost placements where possible.

- c) The increase in placement costs during the 3<sup>rd</sup> quarter has removed the flexibility to offset other pressures within the Children's Social Care budget that were previously being mitigated by an underspend in the placement budgets. These pressures include accommodation for young people leaving care, including unaccompanied asylum seeking children, and support for children with disabilities.
- d) The service continues to experience increased demand through both the volume and complexity of referrals. The financial impact of this change in demand is experienced in the front line teams as agency staff have been required in order to ensure this demand can be managed. A number of additional social workers have been supported through Covid-19 grants and the forecast reflects the costs and income associated with these staff. The Q3 forecast also reflects the impact of actions taken to address agency staffing costs including the social work academy and the recruitment of overseas workers.
- e) Education budgets are projected to underspend by £0.7m following mitigating actions taken to offset the wider Children's Services position.

### 5.2 **Education & Children's Services Capital:** Budget £58.9m, Forecast £59.5m Variance **+£0.6m**

- a) Children's Homes slippage/underspend -£0.5m.
- b) Projects to deliver Secondary School Places are forecast to have a net overspend of +£4.1m. This includes accelerated spend against the projects at Chiltern Hills Academy, Misbourne and Sir William Borlase's schools, all projects are progressing well. Overspends are projected against the projects at Chesham Grammar and Amersham.
- c) Primary School projects have a net underspend/slippage of -£1.9m of which £1.4m relates to Kingsbrook Primary which is now open.
- d) Projects for the development of provision for Special Educational Needs have a net underspend/slippage of -£1.1m. Spend will be made in the next financial year against these projects.
- e) Early Years projects slippage of -£0.1m relates to unreleased budget slippage.
- f) Schools Property Maintenance projects all projected to be on target.

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## 6. Finance, Resources, Property & Assets

Figure 11: Finance, Resources, Property & Assets Revenue Table

	Budget	Y/E Outturn	Variance	Change in Variance (from Q2 Cab) £000
	£000	£000	£000	£000
Expenditure	11,790	11,730	(60)	(60)
Income	(380)	(510)	(130)	(130)
<b>Business Operations</b>	<b>11,410</b>	<b>11,220</b>	<b>(190)</b>	<b>(190)</b>
Expenditure	530	490	(40)	(60)
<b>Digital</b>	<b>530</b>	<b>490</b>	<b>(40)</b>	<b>(60)</b>
Expenditure	108,200	108,800	600	250
Income	(96,030)	(96,570)	(540)	(290)
<b>Finance &amp; Revenues</b>	<b>12,170</b>	<b>12,230</b>	<b>60</b>	<b>(40)</b>
Expenditure	5,070	5,330	260	130
Income	(390)	(670)	(280)	(290)
<b>Human Resources &amp; Organisational Develop</b>	<b>4,680</b>	<b>4,660</b>	<b>(20)</b>	<b>(160)</b>
Expenditure	12,800	12,970	170	0
Income	(180)	(180)	0	0
<b>ICT</b>	<b>12,620</b>	<b>12,790</b>	<b>170</b>	<b>0</b>
Expenditure	11,780	13,320	1,540	170
Income	(1,360)	(2,450)	(1,090)	(210)
<b>Legal &amp; Democratic Services</b>	<b>10,420</b>	<b>10,870</b>	<b>450</b>	<b>(40)</b>
Expenditure	19,510	22,490	2,980	1,920
Income	(21,730)	(25,400)	(3,670)	(2,620)
<b>Property &amp; Assets</b>	<b>(2,220)</b>	<b>(2,910)</b>	<b>(690)</b>	<b>(700)</b>
Expenditure	280	360	80	3
<b>Resources</b>	<b>280</b>	<b>360</b>	<b>80</b>	<b>3</b>
Expenditure	3,420	3,320	(100)	50
Income	(60)	(100)	(40)	(40)
<b>Service Improvement</b>	<b>3,360</b>	<b>3,220</b>	<b>(140)</b>	<b>10</b>
<b>Finance, Resources, Property &amp; Assets</b>	<b>53,250</b>	<b>52,930</b>	<b>(320)</b>	<b>(1,177)</b>

# APPENDIX 1 Portfolio Summary (including Debt and Late Payments)

Figure 12: Finance, Resources, Property & Assets Capital Table

Service / Project	Actuals to Date £000	Released Budget £000's	Unreleased Budget £000's	Total Budget £000's	Forecast Outturn Released £000's	Forecast Unreleased £000's	Forecast Outturn £000's	Forecast Variance £000's
Delivery of Technology Strategy	68	92	402	494	267	0	267	-227
Social Care Systems	0	540	78	618	939	0	939	321
Buckinghamshire Network	389	2,383	0	2,383	2,033	0	2,033	-350
Device Refresh & Windows 10	393	529	0	529	599	0	599	69
<b>ICT Total</b>	<b>849</b>	<b>3,545</b>	<b>480</b>	<b>4,025</b>	<b>3,839</b>	<b>0</b>	<b>3,839</b>	<b>-186</b>
Agricultural Estate	37	140	0	140	140	0	140	0
Conversion Old Wycombe Library	-48	311	0	311	311	0	311	0
Corporate Investment Portfolio	3,576	3,554	50	3,604	3,346	0	3,346	-258
Enhancement of Strategic Assets	19	619	0	619	619	0	619	0
Property Management Programme	360	1,321	0	1,321	1,462	0	1,462	141
Rowley Farm	17	-2	236	234	100	0	100	-134
Public Convenience	-2	36	0	36	36	0	36	0
<b>Property &amp; Assets Total</b>	<b>3,959</b>	<b>5,979</b>	<b>286</b>	<b>6,265</b>	<b>6,014</b>	<b>0</b>	<b>6,014</b>	<b>-251</b>
<b>Grand Total</b>	<b>4,808</b>	<b>9,524</b>	<b>766</b>	<b>10,290</b>	<b>9,853</b>	<b>0</b>	<b>9,853</b>	<b>-437</b>

## 6.1 Finance, Resources, Property & Assets Revenue: Budget £53.3m, Forecast £52.9m, Var -£0.3m

Finance, Resources, Property & Assets portfolio is forecasting a favourable variance of -£320k. The main variances are described below:

- a) -£190k favourable net variance in Business Operations, a change of -£190k on Q2 where the service was expected to breakeven. The main changes are as follows: -£40k slippage on staff recruitment; -£78k part year contract savings; -£48k additional commercial waste income in Business Development being an income bounce back to pre-Covid levels and exceeding this year's budget which was temporarily reduced in anticipation of a drop in income; -£30k additional schools' income for Bucks IT Environment for Schools.
- b) Finance and Revenues unfavourable variance of +£60k is made up of:
  - +£500k adverse variance is an income shortfall in the recovery of Council Tax/Business Rates court costs. The number of cases processed in Q1 was lower than the budgeted activity level because of the backlog of Court case following on from Covid related Court closures. The Q1 shortfall will be claimed for via the Government's income protection scheme and accounted for corporately below the line.
  - -£385k net favourable variance in Service Finance mainly from additional Revenue & Benefits Government grant income for Council tax administration support, New Burdens and Test & Trace Admin. grants. Change of -£32k being additional new Test and Trace grants.

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## (including Debt and Late Payments)

- -£48k net underspend from staff recruitment slippage, a -£7k change on Q2.
- c) -£19k favourable variance in HR&OD made up of the following: +£39k Council-wide Kick Start scheme not covered by DWP grant funding; +£28k Supplies and Services overspend across the service; offset by -£86k contract savings. This is a -£170k change from Q2 made up of: -£150k post COVID bounce back of traded services income and -£20k revised estimates on various smaller budgets across the Service area.
- d) +£170k adverse variance relating to additional ICT cost of cyber security to bring the Council up to a suitable level of protection against cyber-attack.
- e) +£450k variance in Legal Services being additional staff costs of agency and interims to fill vacant posts and to address increased demand. A change on Q2 of -£40k.
- f) Property & Assets net favourable variance of £690k, primarily from better-than-expected rental income projections, from a combination of new lettings (including Wycombe Air Park) and recovery of our tenants' businesses since the last lockdown improving our debt position, plus a higher-than-usual vacancy rate on staffing. The c.£3m variances between Income and Expenditure are largely owing to the classification of transfers to and from reserves (e.g. for sinking fund contributions and earmarked projects), and increased rental income helping to offset voids and unbudgeted costs on legacy estate offices. These budgets are being realigned for April 1st, 2022.
- g) -£140k favourable variance in Service Improvement being underspend on staffing because of several vacancies in the Business Intelligence Team in the first 6 months.
- 6.2 Finance, Resources, Property & Assets Capital: Budget £10.3m, Forecast £9.8m, Var -£0.4m**
- a) Delivery of Technology Strategy is forecasting slippage of -£227k on unreleased budgets. Proposals for the unallocated funding have been taken to the IT Capital Board in January. Change from Q2 relates to +£175k costs for Worksmart monitors and Surface Hub devices for Hybrid meetings, additional costs will also be incurred in 2022/23 against next year's Capital budget.
- b) iCares Social Care Systems project is forecasting an overspend of +£321k against the current budget of £618k. The overspend will be funded from Capital contingency and will be included in the budgets after approvals have been received.

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- c) Buckinghamshire Network project with BHT/CCG is now forecasting slippage of -£350k, following latest updates from suppliers, a change of -£350k.
- d) Device Refresh project is forecasting a change of +£69k (being +£40k to reconfigure legacy Wycombe Council laptops and +£29k laptops for the Kickstart initiative).
- e) £258k slippage on corporate investment property maintenance projects, primarily on Vale Retail Park unit fitout. Project on schedule, however budget profile was not split between 21/22 and 22/23.
- f) Projecting an overspend of +£141k on Corporate Maintenance budgets due to under-budgeting of maintenance requirements for council assets (to be funded from reserves this year and has been rectified permanently in the MTFP).
- g) Rowley Farm maintenance works forecasting £134k of slippage

# APPENDIX 1 Portfolio Summary (including Debt and Late Payments)

## 7. Health & Wellbeing

Figure 13: Health & Wellbeing Revenue Table

	Budget	Y/E Outturn	Variance	Change in Variance (from Q2 Cab)
	£000	£000	£000	£000
Expenditure	217,600	220,650	3,050	20,460
Income	(60,010)	(61,110)	(1,100)	(19,480)
Adult Social Care	157,590	159,540	1,950	980
Expenditure	27,070	27,070	0	250
Income	(27,070)	(27,070)	0	0
Public Health	0	0	0	250
<b>Health &amp; Wellbeing</b>	<b>157,590</b>	<b>159,540</b>	<b>1,950</b>	<b>1,230</b>

Figure 14: Health & Wellbeing Capital Table

Service / Project	Actuals to Date £000	Released Budget £000's	Unreleased Budget £000's	Total Budget £000's	Forecast Outturn Released £000's	Forecast Unreleased £000's	Forecast Outturn £000's	Forecast Variance £000's
Respite Care	0	436	0	436	0	0	0	-436
Adult Social Care Total	0	436	0	436	0	0	0	-436
<b>Grand Total</b>	<b>0</b>	<b>436</b>	<b>0</b>	<b>436</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-436</b>

### 7.1 Health & Wellbeing Revenue: Budget £157.6m, Forecast £159.5m Var **+\$1.9m**, Movt **+\$1.2m**, Covid Var £2.8m

The forecast for end of December is a pressure of £1.9m.

- The Covid variance of £2.8m relates predominantly to the cost of additional Nursing care, due to increased numbers of clients, most of which are coming through via the Discharge to Assess process (D2A) with more complex needs.
- The main movement from Q2 relates to an increase of £1.7m in the pressure on Nursing. This growth has emerged in November and increased in December linked to additional FTE plus a growth in the complexity of care packages. Around half the growth is coming from hospital discharges linked to D2A.
- This emerging pressure is being carefully tracked and mitigations will be reviewed around the extent this can be managed within the current year and potential impact on future years.
- In addition, a pressure on Residential packages has emerged of £0.8m with additional clients and some one-off costs around voids.
- Direct Payments pressure has reduced by £0.95m due to increased clawbacks of unused funds.

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- f) The forecast includes £0.4m ASC Omicron Support Fund, an un-ringfenced grant, that can be used to manage cost pressures around Direct Payments, Carers Support and workforce pressures (including Agency staff).
  - g) Income continues to be a pressure on residential and nursing client income of £0.9m offset by s117 recharges of £1.7m
  - h) BAU underspend overall is broadly unchanged, with underspends in Integrated Commissioning off-setting ASC operations BAU pressures, and an underspend on social work staffing offset by the cost of additional Agency staff.
  - i) The underspend on Public Health has increased to £616k due to staff vacancies and some incentive payments not required. The underspend is forecast to transfer to the Public Health reserve.
  - j) There are a number of significant risks that could impact on the 2021/22 position including provider failure and cost pressures from additional clients through the D2A process.
- 7.2 Health & Wellbeing Capital: Budget £0.436m, Var **£-0.436m**, Movt -£0.436m
- a) There is currently a freeze period whilst a review of the proposed scheme in light of Covid-19 takes place. As a result, no spend is now forecast for 2021/22.

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## 8. Housing & Homelessness & Regulatory Services

Figure 15: Housing & Homelessness & Regulatory Revenue Table

	Budget	Y/E Outturn	Variance	Change in Variance (from Q2 Cab)
	£000	£000	£000	£000
Expenditure	6,110	9,330	3,220	730
Income	(2,350)	(5,440)	(3,090)	(560)
<b>Housing &amp; Homelessness</b>	<b>3,760</b>	<b>3,890</b>	<b>130</b>	<b>170</b>
Expenditure	9,320	9,990	670	270
Income	(5,940)	(6,230)	(290)	(180)
<b>Regulatory Services</b>	<b>3,380</b>	<b>3,760</b>	<b>380</b>	<b>90</b>
Expenditure	(70)	120	190	190
<b>Management</b>	<b>(70)</b>	<b>120</b>	<b>190</b>	<b>190</b>
<b>Housing &amp; Homelessness &amp; Regulatory Serv</b>	<b>7,070</b>	<b>7,770</b>	<b>700</b>	<b>450</b>

Figure 16: Housing & Homelessness & Regulatory Capital Table

Service / Project	Actuals to Date £000	Released Budget £000's	Unreleased Budget £000's	Total Budget £000's	Forecast Outturn Released £000's	Forecast Unreleased £000's	Forecast Outturn £000's	Forecast Variance £000's
Affordable Housing - S106 Funded	776	3,795	0	3,795	2,031	0	2,031	-1,764
<b>Affordable Housing Total</b>	<b>776</b>	<b>3,795</b>	<b>0</b>	<b>3,795</b>	<b>2,031</b>	<b>0</b>	<b>2,031</b>	<b>-1,764</b>
Chiltern & Birtton Crematoria	104	946	0	946	936	0	936	-10
Cemeteries & Memorial Gardens	9	527	0	527	93	0	93	-433
<b>Cemeteries and Crematoria Total</b>	<b>113</b>	<b>1,473</b>	<b>0</b>	<b>1,473</b>	<b>1,029</b>	<b>0</b>	<b>1,029</b>	<b>-444</b>
Temporary Accommodation	2,391	2,388	0	2,388	4,888	0	4,888	2,500
<b>Homelessness Total</b>	<b>2,391</b>	<b>2,388</b>	<b>0</b>	<b>2,388</b>	<b>4,888</b>	<b>0</b>	<b>4,888</b>	<b>2,500</b>
Disabled Facility Grants	1,393	3,344	0	3,344	3,344	0	3,344	0
Enabling Schemes	-710	0	2,019	2,019	385	0	385	-1,634
Home Renovation Grants	0	308	0	308	169	0	169	-139
<b>Housing Total</b>	<b>683</b>	<b>3,652</b>	<b>2,019</b>	<b>5,670</b>	<b>3,898</b>	<b>0</b>	<b>3,898</b>	<b>-1,773</b>
<b>Grand Total</b>	<b>3,963</b>	<b>11,308</b>	<b>2,019</b>	<b>13,326</b>	<b>11,846</b>	<b>0</b>	<b>11,846</b>	<b>-1,480</b>

### 8.1 Housing & Homelessness & Regulatory Revenue: Budget £7.1m, Forecast £7.8m, Var +£0.7m

- a) Homelessness are reporting a new pressure of £0.45m (£130k on Housing & Homelessness line, the £190k Management line, and £150k of the Regulatory Services line – budgets due to be realigned in April), from a reduction in the assumptions on Housing Benefit income, plus an insufficient budget for temporary accommodation in the Aylesbury area; it had previously been assumed this gap would be covered by government grants, but following a deep-dive this has now

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## (including Debt and Late Payments)

been exposed as a base budget pressure and an over-reliance on grants. There are also some one off COVID-related security costs. The majority of this pressure is likely to continue into future years (previously flagged as a key risk in the MTFP), and will need addressing via a growth bid in next year's MTFP.

- b) Regulatory Services are reporting £380k of pressure, of which £150k relates to Homelessness (see above – budget realignment due in April), £90k pressure in Trading Standards due to COVID-related income losses, £40k pressure on license fee income, £200k pressure on Coroners from COVID costs and the new service contract, offset by better-than-expected income of £120k on Registrars from Ceremony income.

### 8.2 **Housing & Homelessness & Regulatory Capital:** Budget £13.3m, Forecast £11.8m, Var **£1.5m slippage:**

- a) £1.8m on slippage of s.106 funded project for Affordable Housing. The majority of this slippage is uncommitted and will be redirected towards projects arising from the emerging Affordable Housing Position Statement.
- b) £2.5m overspend on the Desborough Road Temporary Accommodation project, as highlighted during the MTFP process, due to increase in expected construction costs and delay. The budget is set to be increased via the MTFP to cover the overspend, funded from s.106 developer funding.
- c) £1.6m of slippage on Enabling Schemes (funding used to match-fund Registered Providers to nominate units for social housing). This funding is currently uncommitted, will roll forward to next year, and will be utilised to deliver projects linked to the emerging Housing and Homelessness Strategies.
- d) Cemeteries and Crematoria – £0.4m slippage in relation to an underspend of £0.1m for Wycombe cemetery and slippage of £0.3m due to delays in projects for Great Missenden extension, Parkside and Stoke Poges Memorial Gardens.
- e) £0.1m underspend on Home Renovation Grants, as they are largely delivered via Disabled Facilities grant. Funding to be released via Corporate Capital Project Board to be redirected to other priority projects.

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## 9. Planning and Regeneration

Figure 17: Planning & Regeneration Revenue Table

	Budget	Y/E Outturn	Variance	Change in Variance (from Q2 Cab)
	£000	£000	£000	£000
Expenditure	14,850	16,190	1,340	(200)
Income	(8,990)	(10,250)	(1,260)	280
Planning	5,860	5,940	80	80
<b>Planning &amp; Regeneration</b>	<b>5,860</b>	<b>5,940</b>	<b>80</b>	<b>80</b>

Figure 18: Planning & Regeneration Capital Table

Service / Project	Actuals to Date £000	Released Budget £000's	Unreleased Budget £000's	Total Budget £000's	Forecast Outturn Released £000's	Forecast Unreleased £000's	Forecast Outturn £000's	Forecast Variance £000's
LEP 3rd Party Schemes	4,794	4,794	0	4,794	4,794	0	4,794	0
<b>LEP 3rd Party Schemes Total</b>	<b>4,794</b>	<b>4,794</b>	<b>0</b>	<b>4,794</b>	<b>4,794</b>	<b>0</b>	<b>4,794</b>	<b>0</b>
Aylesbury Town Centre	1	-34	1,500	1,466	150	0	150	-1,316
CIL Funded Regeneration	0	703	0	703	88	0	88	-615
Employment & Regeneration Led Opportunit	3,708	7,631	0	7,631	5,927	0	5,927	-1,704
Environment Led Opportunities	69	521	0	521	130	0	130	-391
Former WDC Third Party CIL Projects	50	334	0	334	310	0	310	-24
Future High Street Funds	599	6,452	-4,074	2,378	0	2,378	2,378	0
High Wycombe Town Centre	384	450	35	485	440	35	475	-10
Retasking of Winslow Centre	576	1,076	0	1,076	766	0	766	-310
Waterside North Development	297	454	3,164	3,618	597	500	1,097	-2,521
Housing Led Opportunities	15	0	0	0	14	0	14	14
Ashwells	63	1,000	0	1,000	100	0	100	-900
Wycombe Air Park	49	2,197	0	2,197	81	0	81	-2,116
Amersham Regeneration (St John's Build)	-2	0	0	0	0	0	0	0
Former AVDC - S106 Funded Projects	1,377	1,657	0	1,657	1,193	0	1,193	-464
<b>Regeneration Total</b>	<b>7,187</b>	<b>22,440</b>	<b>626</b>	<b>23,066</b>	<b>9,796</b>	<b>2,913</b>	<b>12,708</b>	<b>-10,357</b>
East West Rail	1,426	2,462	0	2,462	2,354	0	2,354	-108
Taplow Cycle Way	5	303	0	303	5	0	5	-298
<b>Strategic Infrastructure (Other) Total</b>	<b>1,431</b>	<b>2,765</b>	<b>0</b>	<b>2,765</b>	<b>2,359</b>	<b>0</b>	<b>2,359</b>	<b>-407</b>
<b>Grand Total</b>	<b>13,412</b>	<b>29,999</b>	<b>626</b>	<b>30,625</b>	<b>16,948</b>	<b>2,913</b>	<b>19,861</b>	<b>-10,764</b>

### 9.1 Planning & Regeneration Revenue: Budget £5.9m, Forecast £5.9m, Var £0.0m Covid Var £0.0m

- The Planning Service is reporting a small £83k overspend, which is offset by headroom in the Environment portfolio (managed jointly within the Planning & Regeneration service area).
- Additional Income from Planning applications is up £1.4m, around 15%, more than budgeted due to the large increase in Planning Application numbers. The income projections have decreased slightly, by £132k, since quarter 2.
- The over-achievement on income is offset by a corresponding increase expenditure (£1.5m more than budgeted) on additional staff, interims and agency, and non-pay

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costs associated with planning applications (advertising, printing) to process the applications and progress the Planning Service Improvements.

## 9.2 Planning & Regeneration Capital: Budget £30.6m, Forecast £19.9m, Var **-£10.8m**

- a) £2.5m slippage on the Old County Office development in Waterside North.
- b) Reporting slippage of £2.1m on Wycombe Air Park infrastructure works due to deferral of the planning process.
- c) £1.3m of slippage on Kingsbury Market Square in Aylesbury Town Centre whilst plans remain in development.
- d) £1.7m of slippage on Wycombe regeneration projects, including £1m of slippage on Cressex Island project due to a 3 month delay in contractor starting on site.
- e) £0.6m of slippage on CIL funded regeneration projects, including on the Track Works on the Marlow Branch (where project timings are uncertain) and £0.2m of funding earmarked for investment by the High Wycombe Town Committee, for which plans are being agreed to be delivered from next year.
- f) £0.9m of slippage on Ashwells. A small amount, £150k, of accelerated spend forecast for Walton Street Public Realm works (forecast £3.8m against 21-22 budget of £3.6m).
- g) £0.3m of slippage on the Winslow Town Centre regeneration project, as the business case continues to be developed.

## 10. Transport

Figure 19: Transport Revenue Table

	Budget	Y/E Outturn	Variance	Change in Variance (from Q2 Cab)
	£000	£000	£000	£000
Expenditure	33,320	34,070	750	890
Income	(11,350)	(12,870)	(1,520)	(1,930)
<b>Highways &amp; Technical Services</b>	<b>21,970</b>	<b>21,200</b>	<b>(770)</b>	<b>(1,040)</b>
Expenditure	1,090	2,030	940	290
Income	(390)	(1,140)	(750)	(90)
<b>HS2</b>	<b>700</b>	<b>890</b>	<b>190</b>	<b>200</b>
Expenditure	32,790	34,760	1,970	490
Income	(2,270)	(2,350)	(80)	10
<b>Transport Services</b>	<b>30,520</b>	<b>32,410</b>	<b>1,890</b>	<b>500</b>
Expenditure	1,930	1,720	(210)	(60)
Income	(410)	(420)	(10)	(160)
<b>Transport Strategy</b>	<b>1,520</b>	<b>1,300</b>	<b>(220)</b>	<b>(220)</b>
<b>Transport</b>	<b>54,710</b>	<b>55,800</b>	<b>1,090</b>	<b>(560)</b>

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Figure 20: Transport Capital Table

Service / Project	Actuals to Date £000	Released Budget £000's	Unreleased Budget £000's	Total Budget £000's	Forecast Outturn Released £000's	Forecast Unreleased £000's	Forecast Outturn £000's	Forecast Variance £000's
Car Parks	179	617	50	667	317	0	317	-350
<b>Car Parks Total</b>	<b>179</b>	<b>617</b>	<b>50</b>	<b>667</b>	<b>317</b>	<b>0</b>	<b>317</b>	<b>-350</b>
ADEPT Live Labs	625	2,577	0	2,577	2,199	0	2,199	-378
Globe Park Access / Westhorpe Junction	276	-121	1,939	1,818	784	0	784	-1,034
Haydon Hill Cycle Way	267	285	0	285	260	0	260	-25
Highways & Cycleway Funded Schemes	300	936	0	936	719	0	719	-217
HS2 Funded Schemes	599	701	0	701	711	0	711	11
NPIF Schemes	-106	145	0	145	115	0	115	-30
Emergency Active Travel Fund	177	297	0	297	297	0	297	0
Active Travel Tranche II - Emerald Way	1	50	0	50	0	0	0	-50
<b>Highways &amp; Cycleway Funded Schemes Total</b>	<b>2,140</b>	<b>4,871</b>	<b>1,939</b>	<b>6,810</b>	<b>5,086</b>	<b>0</b>	<b>5,086</b>	<b>-1,724</b>
Other Highway & Technical	62	388	540	928	105	472	577	-351
<b>Other Highway &amp; Technical Total</b>	<b>62</b>	<b>388</b>	<b>540</b>	<b>928</b>	<b>105</b>	<b>472</b>	<b>577</b>	<b>-351</b>
Improvements to Rights Way	117	417	-50	368	198	0	198	-169
<b>Rights of Way Total</b>	<b>117</b>	<b>417</b>	<b>-50</b>	<b>368</b>	<b>198</b>	<b>0</b>	<b>198</b>	<b>-169</b>
Bridge Maintenance	591	1,020	0	1,020	1,051	0	1,051	31
Footway Structural Repairs	1,200	2,700	0	2,700	2,700	0	2,700	0
Maintenance Principal Rds - Drainage	1,580	3,500	0	3,500	3,500	0	3,500	0
Plane & Patch	5,188	7,838	0	7,838	7,838	0	7,838	0
Replacement Traffic Signals	165	490	0	490	490	0	490	0
Strategic Highway Maintenance Program	13,184	15,842	0	15,842	15,842	0	15,842	0
Street Lighting	341	2,280	0	2,280	1,281	0	1,281	-1,000
Safety Fences	43	450	0	450	450	0	450	0
Marlow Suspension Bridge	746	0	1,400	1,400	0	1,011	1,011	-389
Abbey Way Flyover High Wycombe	39	0	300	300	0	260	260	-40
Road Safety - Casualty Reduction	120	750	0	750	750	0	750	0
<b>Strategic Highway Maintenance Total</b>	<b>23,197</b>	<b>34,870</b>	<b>1,700</b>	<b>36,570</b>	<b>33,902</b>	<b>1,271</b>	<b>35,172</b>	<b>-1,398</b>
Public Transport	0	100	0	100	100	0	100	0
Purchase of Fleet Vehicles	80	240	0	240	110	0	110	-130
<b>Transport Services Total</b>	<b>80</b>	<b>340</b>	<b>0</b>	<b>340</b>	<b>210</b>	<b>0</b>	<b>210</b>	<b>-130</b>
<b>Grand Total</b>	<b>25,775</b>	<b>41,504</b>	<b>4,179</b>	<b>45,683</b>	<b>39,819</b>	<b>1,743</b>	<b>41,562</b>	<b>-4,121</b>

## 10.1 Transport Revenue: Budget £54.7m, Forecast £55.8m, Var **+£1.1m**

- a) Definitive Maps and Land Charges – Budget £0.3m Favourable Var £0.1m

Increased income from Highway Searches and diversions as income target has already been reached for the year and expecting activity levels to remain.

- b) Other Highways & Technical – Budget £3.4m, No Var

- c) Rights of Way – Budget £0.5m, Minor Var

- d) Parking Operations – Budget -£0.3m, Favourable Var £0.2m

Parking income remains challenging due to the impacts of Covid. However, a proportion of the unachieved income for parking will be offset through income secured through the Government's Covid Income Recovery Fund and the overall

# APPENDIX 1 Portfolio Summary

## (including Debt and Late Payments)

position is a favourable year end forecast (-£0.2m). MTFP parking savings will not be achieved in-year due to a delay on the service review and time needed to implement changes and will be delivered in full in 22/23.

- e) TfB RJ Contract Budget £17.8m, Favourable Var £0.1m

Reduced costs relating to vacancies and increased income for Fixed Penalty Notices and Section 74 fines with increased number of inspections. Also, £0.9m surplus income forecast for the Permit Scheme for which any surplus is ringfenced and will move to an earmarked reserve, net of any central overhead costs applied.

- f) Home to School Budget £21.1m, Adverse Var £1.9m

Increased contract costs and Personal Transport Budget costs which is offset by a reduction of mileage, additional costs and increase in mainstream income. In addition to this, historic cost centres from Children's Service have been moved over to Transport Services, as invoices have been processed for FY20/21. Also includes increased mileage claims relating to pupils who were on solo transport due to COVID.

Within Home to School Transport, an estimated risk of c£0.25m overspend has been flagged and logged on the risk register due to demand and complexity pressures with Children's transport provision.

- g) Client and Public Transport Budgets £9.5m, No Variance

- h) Transport Strategy & HS2 Budget £2.2m, net Var Favourable £25k

There is a net underspend due to staffing vacancies.

### 10.2 **Transport Capital:** Budget £45.7m, Forecast £41.6m, Var **-£4.1m**

- a) £1.1m slippage on Globe Park Marlow due to a 6-month delay in construction start as the scheme design is not yet approved by Highways England.

- b) £0.4m slippage on the ADEPT live labs project.

- c) £0.2m slippage on s106 funded highways and cycleways schemes; this budget consists of many small schemes; a small number require a budget reprofile to match the project timeline, and the budgets for these schemes will be reprofiled in the MTFP.

- d) £0.4m slippage on Other Highways and Technical, on Westcott Venture Park Access.

- e) Highways & Technical Services forecast slippage (£1.9m) being:

# APPENDIX 1 Portfolio Summary (including Debt and Late Payments)

Street Lighting slippage of £1m is mainly due to supply chain demand and determining further works. Marlow Bridge (£0.4m) scheme will continue into 2022/23 following programmed junction improvement works at Westhorpe Roundabout and minor slippage with Abbey Way Flyover.

Car parks (£0.3m) of which £0.2m slippage relating to work commencing in 2022/23 for CCTV and On-Street Burnham project and an underspend of £0.1m on Eastern Street car park.

Rights of Way (£0.2m) slippage mainly relates to the Denham project delayed until 2022/23.

- f) Fleet Management slippage (£0.1m) on vehicle purchases not forecast to be spent due to delays with suppliers.



# APPENDIX 1 Portfolio Summary (including Debt and Late Payments)

## 11. Corporate & Funding

Figure 21: Corporate & Funding Revenue Table

	Budget	Y/E Outturn	Variance
	£000	£000	£000
Corporate	34,700	29,800	(4,900)
Funding	(454,000)	(455,900)	(1,900)
<b>Corporate &amp; Funding Total</b>	<b>(419,300)</b>	<b>(426,100)</b>	<b>(6,800)</b>
<b>Revenue Total</b>	<b>0</b>	<b>(900)</b>	<b>(900)</b>

### 11.1 Corporate & Funding Revenue: Budget £-419.3m, Forecast £-426.1m, Var -£6.8m

- a) The £6.8m favourable forecast variance comprises:
- b) £0.7m net savings on capital financing costs. The Council inherited significant cash balances from predecessor councils, and this has enabled us to internally borrow and thus save on external borrowing costs. The expectation for future financial years is that borrowing will need to be utilised to finance capital expenditure.
- c) £1.9m additional income claimed from the Local Government Income Compensation Scheme. £1.2m of this relates to the claim for the current year, as eligible pressures were higher than budgeted for, leading to additional compensation. A further £0.7m relates to the previous year, as further scrutiny has enabled more compensation than had been initially identified when the accounts for 2020/21 were closed.
- d) £4.2m favourable variance on Contingencies, including a proposed transfer of £6.2m to an earmarked reserve, described more fully below.

### 11.2 Corporate Contingencies: Details of the Council's contingencies and the current assumptions about their utilisation are provided in figure 22 below.

- a) £4.2m favourable variance on contingencies to offset known pressures currently forecast across portfolios. The specific contingencies for Adult Social Care Pressures / Demography (£400k) and Leisure Providers (£924k) have been identified as offsetting COVID pressures, others are shown under BAU, including Children's Services Demography (£1.5m) and High Cost Children's Placements (£0.5m).

# APPENDIX 1 Portfolio Summary (including Debt and Late Payments)

## Contingencies not expected to be required and proposed transfer to reserve

- b) £6.2m favourable variance in respect of contingencies that are not expected to be required. Given that three quarters of the financial year have now passed, the likelihood of requiring these contingencies has diminished. As such, an underspend is forecast, as risks may still come to fruition, but the impact in this year will be much reduced. For example, the £2m of contingency against reductions in local tax collection and £1m for National Living Wage pressures are now forecast as unrequired. The Council Tax surplus/deficit calculation for 2021/22 has been performed and a breakeven position is expected, whilst no pressures are emerging in this year relating to National Living Wage.
- c) A transfer to reserves, currently forecast at £6.2m, is therefore proposed, to mitigate against heightening risks from political uncertainty and global turbulence which are exacerbating the already significant inflationary pressures. In addition, this transfer to reserves will help to mitigate the potential impact of funding reform, increasing risks around reform of Adult Social Care funding and market sustainability, and the ongoing effect of Covid-19.

## Contingencies remaining available

- d) There remains £1.055m of service contingencies to cover risks / pressures that may arise in the remainder of the year.

Figure 22: Corporate Contingencies

<b>2021-22 Revenue Contingencies</b>	<b>Original</b>	<b>Released</b>	<b>Current Budget</b>	<b>Forecast to be transferred to reserve (not required for original purpose)</b>	<b>Favourable Variance - Mitigating pressures in monitoring</b>	<b>Approved but awaiting release</b>	<b>Remaining to cover pressures that may arise in remainder of the year</b>
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Pay &amp; Pension Contingency</b>							
Pay Inflation	3,783	3,715	68	20	48	-	-
Pensions Uplift	678		678	-	-	-	678
Redundancy (non unitary)	500		500	-	250	-	250
<b>Total Budget Risk</b>	<b>4,961</b>	<b>3,715</b>	<b>1,246</b>	<b>20</b>	<b>298</b>	<b>-</b>	<b>948</b>
<b>Service Risk Contingency</b>							
Risk on Savings Proposals	600		600	600	-	-	-
National Living Wage	1,000		1,000	1,000	-	-	-
Local Tax Receipts	2,000		2,000	2,000	-	-	-
Adult Social Care Pressures / Demography	6,000	5,045	955	-	400	-	555
Children's Services Demography	2,010		2,010	510	1,500	-	-
High Cost Children's Placements	500		500	-	500	-	-
Elections Delay	326		326	326	-	-	-
Leisure Providers	2,000		2,000	1,076	924	-	-
General Contingency - Economic Uncertainty	3,000	1,260	1,740	640	600	-	500
<b>Total Service Risk</b>	<b>17,436</b>	<b>6,305</b>	<b>11,131</b>	<b>6,152</b>	<b>3,924</b>	<b>-</b>	<b>1,055</b>
<b>Total Contingency</b>	<b>22,397</b>	<b>10,020</b>	<b>12,377</b>	<b>6,172</b>	<b>4,222</b>	<b>-</b>	<b>2,003</b>
<b>Total Variation</b>					<b>4,222</b>		

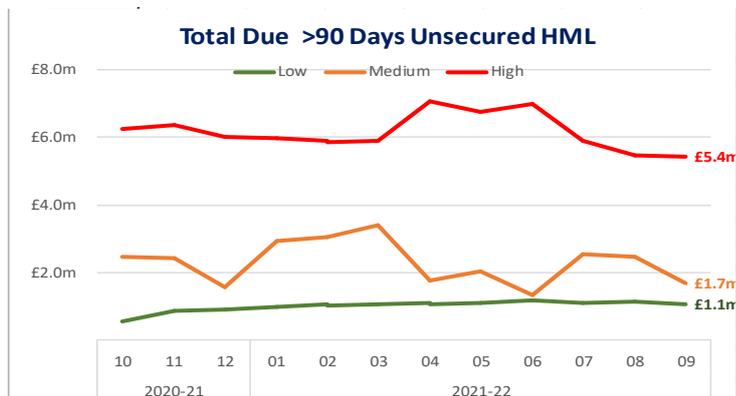
# APPENDIX 1 Portfolio Summary (including Debt and Late Payments)

## 12. Outstanding Sundry Debts

Figure 21: Sundry Debts Table

### Debt Summary Table

<b>Total Sundry Debt Due</b>	<b>£16.9m</b>
Movement:	(£2.4m) ↓
<b>Unsecured Debt &gt;90Days overdue</b>	<b>£8.2m</b>
Movement	(£1.3m) ↓
<b>Bad Debt Provision:</b>	
Current Estimate @ 1/4/21	<b>£6.6m</b> (£6.1m)



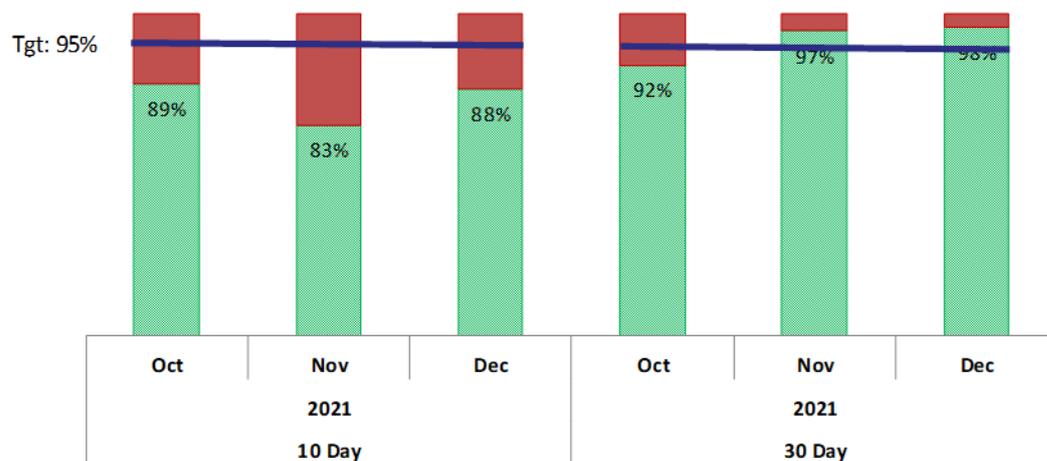
- a) Overall, the Council’s total sundry debt due has reduced by £2.4m since Q2 (End of September).
- b) The Key Performance Indicator is that unsecured outstanding debt over 90 days should not exceed £10m. As at the end of Q3 outstanding debt over 90 days stands at £8.2m, a reduction of £1.3m since Q2 and below the Council Target. The team are now focusing on clearing over 1 year old so we should see further movement in the coming months.

# APPENDIX 1 Portfolio Summary (including Debt and Late Payments)

## 13. Late Payments

Figure 22: Late Payments Table

### Late Payment Performance Past 3 Months



No. Late	57	102	71	893	232	265
No. Paid	473	490	536	10,419	8,507	12,278
No. Invoices	530	592	607	11312	8739	12543

- a) The overall payment performance for the Council during December 2021 is 98% for invoices paid on time with payment terms of 30 days and for the quarter is 95.5%. Both of these are within the corporate target of 95% invoices paid on time.