



## Audit and Governance Committee

<b>Date:</b>	11 May 2022
<b>Reference number:</b>	N/A
<b>Title:</b>	<b>Risk Management Group Update</b>
<b>Cabinet Member(s):</b>	N/A
<b>Contact officer:</b>	Maggie Gibb, Head of Business Assurance (& Chief Internal Auditor)
<b>Ward(s) affected:</b>	N/A
<b>Recommendations:</b>	Members are recommended to <b>note</b> the report.
<b>Reason for decision:</b>	summarise why the recommended option is preferred

### **1. Executive summary**

- 1.1 The purpose of the report is to provide an update on the Risk Management Group (RMG) meeting held on 25 April 2022.
- 1.2 The Council's Risk Management Framework including the Terms of Reference for the Risk Management Group was approved by the Audit and Governance Committee in June 2021.

### **2. Content of report**

- 2.1 The Corporate Director for Planning, Growth and Sustainability (PGS) attended the meeting along with the Service Director for Planning, Head of Finance for PGS and the Business Strategy Manager for PGS.
- 2.2 The PGS directorate has a well-established Risk Escalation Framework, with risk being a standing item at the senior leadership team meetings. All Risk Escalation Frameworks are due for review and update during Q1 of 2022/23 to ensure they remain fit for purpose.

2.3 The key risk themes were as follows:

- **PGS – MT – 01** Recruitment & Retention – *this risk relates to the challenges to recruit sufficient numbers of experienced and adequately skilled staff and the potential impact on service delivery.*
- **PGS – MT – 02** Increasing economic uncertainty affecting viability and deliverability of Capital Programme – *this risk relates to a number of changing external circumstances which have created risks and challenges in delivering our capital programme. This includes but is not limited to rising construction costs,*
- **PGS – PE – 21** Single IT System – *this risk relates to any delays to delivery of a single e IT system/ software and the impact on services such as planning and housing which would impact on the services ability to operate business as usual and therefore on performance leading to potential complaints and reputational damage.*
- **PGS – ST – 26** – East West Rail – Impact on Communities & Environment – *this risk relates to failure to secure mitigations from EWR and an increase in negative impacts on the community and Buckinghamshire’s environment.*
- **PGS – KF – 02** Impact of COVID on Property Rental Income – *this risk relates to the long-term economic impacts of COVID on tenants renting from the Council’s property portfolio and a resulting financial pressure.*
- **PGS – KF – 03** Ongoing Budget Sustainability for Corporate Estate (maintenance, dilapidations, etc. on offices, theatres, leisure, car parks, libraries and others) – *this risk relates to the potential increasing maintenance requirements for an aging corporate estate and results unbudgeted pressures on the capital programme.*
- **PGS – KF – 06** S106/CIL – *this risk relates to the effective monitoring of S106 and CIL receipts, should this not happen there would be an impact on the Council’s ability to programme and utilise receipts.*
- **PGS – KF – 09** Homelessness Costs & Income – *this risk relates to the potential impact of increasing homelessness combined with reduced support from Government and the impact on temporary accommodation costs.*
- **PGS – KF – 10** – Asbestos Indemnity Liability on transferred housing stock – *this risk relates to the projected expenditure for asbestos removal where the Council has indemnity liability and resulting unbudgeted financial pressures.*

2.4 The risks were discussed in detail, as well as the mitigating actions being challenged by the RMG.

2.5 Risks which had been de-escalated or closed were included in the report from the PGS directorate.

- 2.6 A “horizon scanning” paper was presented to RMG which included new and emerging risks for discussion, including displaced persons, inflation and the introduction of care costs cap.
- 2.7 The emerging risks document is updated on a regular basis by the Corporate Risk Lead and is discussed with the Risk Champions.

### **3. Other options considered**

- 3.1 This should include information on the pros and cons of each option.

### **4. Legal and financial implications**

- 4.1 None.

### **5. Corporate implications**

None

### **6. Local councillors & community boards consultation & views**

- 6.1 N/A.

### **7. Communication, engagement & further consultation**

- 7.1 N/A.

### **8. Next steps and review**

- 8.1 The next meeting of the Risk Management Group is to be confirmed.

### **9. Background papers**

None

