

## 7: COUNCIL STRATEGIC AIMS AND SUPPORTING POLICIES

Report of the Cabinet – 5 March 2001

- 1 The Deputy Leader of the Council presented a report on the Strategic Aims and Supporting Policies. The County Council had considered the Strategic Aims and Supporting Policies at the last Council Meeting on 22 February 2001, where Mrs P M Crawford had introduced a total of 27 amendments to them. The amendments to Aim 1(a) and (e) were dealt with directly at the County Council meeting and on being put to the vote, those amendments were not agreed.
- 2 It was resolved that the Council Plan 2001-2004 Strategic Aims and Supporting Policies be agreed with the proviso that the Cabinet consider individually the remainder of the suggestions (attached) made by Mrs P M Crawford so that a further report could be submitted to the next meeting of the Council on 22 March 2001.
- 3 The Cabinet considered the suggestions put forward by Mrs P M Crawford and made the following recommendations to Council (the italic wording illustrates the changes recommended by Cabinet to the original wording of the Strategic Aim).

### RECOMMENDED

That:

- 1 the following amendment be agreed:-

#### Amendment 15

- (6f) **Proactively establish partnership arrangements with Health, Primary Care Groups and Primary Care Trusts, *the Voluntary Sector*, and other key partners, to provide seamless “one stop” services for: Learning and Physical Disability, Mental Health and Older People Clients.**

2 that the following modifying amendments to the Strategic Aims be proposed as follows:-

#### Amendment 3

- (1g) **“Identify *and bid for* new sources of funding and service improvements *where appropriate*”.**

#### Amendment 7

- (2c) **“Encourage individuals and groups in Buckinghamshire to contribute ideas and comment on policy proposals and standards of service *and be prepared to modify accordingly*”.**

#### Amendment 16

- (7b) **“*Encourage all aspects of learning activities within the community for all ages*”.**

#### Amendment 17

- (7f) **“Work with other authorities to reduce the amount of waste we all produce and develop a waste disposal strategy, *which includes reducing landfill waste by encouraging less packaging and less usage of non bio-degradable products*”.**

#### Amendment 18

- (8e) **“Provide and develop services for children and families which are shaped around individual needs *including easy access and appropriate early intervention*”.**

#### Amendment 21

- (9b) **“*Recognise the value of our teachers and invest in their development* to improve the quality of teaching *which will improve literacy and numeracy at all ages, thus increasing attainments at GCSE and enhancing pupils’ personal*”**

development”.

**Amendment 23**

- (9e) “Work in partnership to provide school places where they are needed by encouraging infant and junior schools to combine where appropriate while protecting small *village* schools and addressing changing numbers within secondary schools”.

**Amendment 24**

- (9f) “*Support the Early Years and Childcare Partnership to improve educational opportunity for all children by reaching targets of full provision for all three year olds whose parents want it by the target date of 2003/04 and increase childcare placement; also by delivering the special educational needs policy with a focus on early identification and appropriate funding*”.

- 3 that the following amendments be referred for consideration to the relevant Cabinet Member's Work Programme:-

**Amendment 8**

- (3b) “Continue to oppose housing figures over the number already allocated”.

**Amendment 8**

- (3c) “Seek to maintain the green belt and green spaces in towns whilst protecting the AONB in the countryside”.

**Amendment 8**

- (3d) “Support the use of brownfield sites for housing whilst remembering the need for local employment”.

**Amendment 10**

- (3f) “Invest in and work with District Councils and Housing Associations to enable affordable suitable homes to be built, particularly for those on low incomes, in return for nomination rights”.

- 4 that the following amendments be rejected:-

**Amendment 4**

- (1h) delete 1h and replace with “Consult residents annually on a range of Council Tax and service options and take their views into consideration by setting a tax which balances local service needs and the local ability to pay in the light of projected income and Government grants”.

**Amendment 5**

- (11c) move 11c to become Aim 1(i).

**Amendment 6**

- (2a) add to the end of 2a “by delegating services and devolving budgets to Local Area Committees consistent with efficient and effective service delivery”.

**Amendment 7**

- (3c) delete c and replace with e “Support communities in rural areas”.

**Amendment 11**

- (4a) delete “and making the most of modern technology” and replace with “establishing a credible information technology strategy, and earmarking sufficient funds to implement it”.

**Amendment 12**

- (4b) delete b and replace with “use a range of professionally tested consultation practices including the Bucks 1000, local forums and residents panels to ensure that communication is a two way process and then take account of what they say”.

**Amendment 13**

- (4e) add e “ allow Local Members to address Cabinet and Committees on constituency issues as a right rather than at the Chairman’s discretion, even if time limited”.

**Amendment 14**

- (5) delete all of Aim 5.

**Amendment 16**

- (7c) delete b and c and replace with “Protect our heritage and ensure access by all sectors of the community to learning opportunities by supporting and investing in our libraries, museums, performing and visual arts”.

**Amendment 17**

- (7f) delete f and replace with “Remove the height restrictions and small business charge at waste dumps”.

**Amendment 17**

- (7h) add new h “Work with District Councils to reduce waste streams”.

**Amendment 19**

- (8c) add to c “and develop, fund and monitor the action plan necessary to successfully deliver the SEN Strategy and Vision”.

**Amendment 20**

- (9) delete “within the County’s successful selective system”.

**Amendment 22**

- (9c) delete c and replace with “implement the ‘Five Heads’ Needs-Led Funding’ report in full (updated for inflation) thus providing more non contact time for teachers”.

**Amendment 25**

- (10g) add “implement 20mph speed limits at identified sites such as outside school and impose a maximum of a 40mph speed limit where there is a locally identified need”.

**Amendment 26**

- (10h) add “seek to devolve the responsibilities of all parking strategies and implementation to District Councils to be developed in partnership with the local community”.

**Amendment 27**

- (11) delete wording of aim and replace with “to recognise that the staff who deliver services are the Council’s most important asset and to treat them as such. We will:-

- a take positive action to eliminate the ‘lack of trust’

- b remove the blame culture where it exists**
- c plan strategically and deliver efficiently to eradicate crisis management**
- d improve two way communication with staff by listening**
- e do everything possible to retrain and retain staff by improving skills and competencies and encouraging full accreditation by Investors in People**
- f strive to pay competitively including the use of market supplements**

**W J Y CHAPPLE  
DEPUTY LEADER OF THE COUNCIL**

## **BACKGROUND PAPERS**

### **Item 1**

- Cabinet Report – 5 March 2001
- Council Report – 22 February 2001
- Cabinet Report – 5 February 2001