

# Minutes

## Cabinet

Date: 30 September 2019

Venue: Mezzanine Rooms 1 & 2, County Hall, Aylesbury

Time: 10.30 am to 11.10 am

### MEMBERS PRESENT

(in the Chair).

Mr W Chapple OBE, Mrs A Cranmer, Ms L Hazell, Mr M Shaw, Mr R Bagge, Mr N Brown and Ms N Glover

### OFFICERS IN ATTENDANCE

Ms R Bennett, Mr R Ambrose, Ms R Shimmin, Ms G Quinton and Ms J Bowie

#### 1 APOLOGIES FOR ABSENCE

Apologies were received from Mr Tett, Mr Whyte, Mr Chilver and Mr Williams. Deputy Cabinet Members in attendance were Ms Glover, Mr Bagge and Mr Brown.

Mr Shaw, Deputy Leader chaired the meeting.

#### 2 DECLARATIONS OF INTEREST

There were none.

#### 3 MINUTES

**RESOLVED:** The minutes of the meeting held on 9 September were **AGREED** as an accurate record and signed by the Chairman.

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#### **4 HOT TOPICS**

**Cabinet Member for Education and Skills** apologised for the recent issues with Home to School Transport. Mrs Cranmer reassured Cabinet that officers were working robustly and the backlog would be completed within the next two weeks. Work would then begin on reviewing the process.

**Deputy Cabinet Member for Children's Services** highlighted the launch of the new Family Support Service marked with an event at one of the centres on Berryfields, Aylesbury. Ms Glover stated that it was a great occasion and she had attended with the Cabinet Member, Mr Whyte.

**Cabinet Member for Health and Wellbeing** confirmed that there had been a joint venture agreed to take over the running of Thrift Farm. Lin thanked officers for their hard work and service users who took part in the consultation.

**Cabinet Member for Planning and Environment** highlighted the recent heavy rain fall that had resulted in some flooding across the County. Mr Chapple commended officers for their hard work during the adverse weather.

#### **5 QUESTION TIME**

There were none.

#### **6 FORWARD PLAN FOR CABINET AND CABINET MEMBERS**

**RESOLVED: Cabinet NOTED the report.**

#### **7 CABINET MEMBER DECISIONS**

**RESOLVED: Cabinet NOTED the report.**

#### **8 SELECT COMMITTEE WORK PROGRAMME**

**RESOLVED: Cabinet NOTED the report.**

## 9 Q1 2019/20 PERFORMANCE REPORT

Cabinet received a summary report, scorecard and detailed measures for each of their portfolio areas and were asked to update on those areas that were being flagged as red.

### Leader

- All three indicators were green.

### Deputy Cabinet Member for Community Engagement and Public Health

- Red - % of customer service centre calls abandoned was highlighted as a red indicator. Mr Brown highlighted that performance depended on other pressures e.g. the recent spike in calls due to the home to school transport issue.
- Red - Number of library signposting and referrals was slightly under target but was an increase on the same time last year. The drop was due to a disruption to internal record keeping and this would be a priority going forward so would bring in line with target.

### Cabinet Member for Health and Wellbeing

- Red – Delayed transfer of care. There had been a myriad of improvements however the target was hard to maintain. Health and social care now worked within shared office space at Stoke Mandeville and Wexham Park. There would also be further development of integrated health and social care discharge teams to reduce hand offs and delays. This remained a high priority.
- Red - % service users that received an annual review was an indicator that could not be benchmarked against other councils. A Team Manager was now in post and there had been an increased target for each officer of the review team.
- Red - % of people accessing reablement who have an outcome of improved independence was slightly under the 50% target at 46%. It was highlighted that the service was being redesigned and there was a focus on the development of an integrated therapy led service expected to be in place by winter. The service would be a strength based approach and focus on use of technology to build resilience and independence.
- Mrs Cranmer noted the performance on reablement and stated that although the indicator was red the performance was just below target and something for the service to be proud of.

### Deputy Cabinet Member for Children's Services

- The service was reporting six greens, one amber and no reds.
- Indicators were going in the right direction with a focus still on further improvement.
- The service had a lot to be proud of.

### **Cabinet Member for Education and Skills**

- Red - % new Education Health and Care plans (EHC) issues within 20 weeks (excluding exceptions). Mrs Cranmer highlighted that the data reflected performance January to June while the service was dealing with a backlog of 123. There had been improvements since then and it was hoped that the target would be reached by year end.
- Mrs Cranmer also highlighted the green indicator relating to % of pupils attending schools rated good and outstanding by Ofsted and stated that this was above national average.

### **Deputy Cabinet Member for Resources**

- Red - £ value of unsecured debt over 90 days. Mr Bagge highlighted that a third of the billing had been raised in the last quarter which coincided with the end of the financial year so these had now fallen into the 'over 90 days' category. Those over 90 days were being picked up by the Corporate Debt Management Team.
- Red - % voluntary turnover had increased over the last year in particular in Children's Services and Communities, Health and Adult Social Care. Some increases reflected service restructures and improvement programmes and would take time to even back out.

### **Cabinet Member for Planning and Environment**

- Red - % of household waste collected for recycling, reuse, composting or anaerobic digestion. The current score was 52.3% against a 60% target following the introduction of charges at household waste recycling centres. Mr Chapple highlighted that data from Wycombe District Council was not included as had not been submitted as was still being validated. Mr Chapple stated that the service performed well being ranked 33<sup>rd</sup> out of 350 across the country.
- Mr Chapple highlighted the green indicator % of sustainable drainage applications responded to within 21 days and reiterated his earlier thanks to staff in recent heavy rainfall and the work carried out by Transport for Bucks to clear the roads.
- Green – Visitor numbers to Country Parks were still good with Black Park being used for a number of films and in the TripAdvisor 'Hall of Fame'. Visitor numbers were expected to hit 1m again this year.
- Mr Chapple also highlighted the KPI that related to Rights of Way and stated that a recent issue at Thorny Bridge was being sorted out as soon as possible as this was a popular route and the alternative meant using the road.

### **Cabinet Member for Transportation**

- There were no red indicators.
- Mr Shaw highlighted the performance of repairs to category 1 defects repaired in 2 days at 99% and stated that this highlighted quality of work and additional monies added from central government. Mr Shaw also highlighted the recent visit from Mr Pothole UK who gave the opinion that he had seen great improvement and Buckinghamshire County Council was now one of the best highways authorities.

Cabinet was asked to:

1. Come to a view on how the organisation is performing.
2. Take action to improve performance where necessary.

**RESOLVED: Cabinet was satisfied in relation to the organisation's performance, and the steps highlighted to bring about further improvements.**

## **10 RESIDENTIAL SHORT BREAKS (RESPITE) FOR ADULTS**

Mr Shaw highlighted that there had been a number of public representations submitted for Cabinet to consider when making their decision. These had all been circulated to all Cabinet Members and had also been responded to directly. Mr Shaw thanked all those that had taken part in the consultation.

Ms G Quinton, Executive Director for Communities, Health and Adult Social and Ms J Bowie, Service Director for Integrated Commissioning attended the meeting to answer Member's questions.

Lin Hazell, Cabinet Member for Health and Wellbeing introduced the report which was to seek approval following a consultation process, of the proposed transfer of the residential short breaks service on to the present site of the Aylesbury Opportunity Centre (AOC); to jointly commission with Buckinghamshire CCG an integrated residential short breaks service and to the temporary relocation of current AOC service users to suitable, alternative support options. Lin highlighted the following recommendations in the report:

- 1. The proposal to release £3.5 million of capital to invest in a new residential short breaks service in Aylesbury, and move the service from the current location at Seeley's House in Beaconsfield.**
- 2. The building and reconfiguration of the Aylesbury Opportunity Centre to provide day opportunities and a 12 bedded integrated health and social care residential short breaks service.**
- 3. The temporary relocation of current Aylesbury Opportunity Centre service users to suitable, alternative support options until the build and reconfiguration of the new provision is complete.**

Lin Hazell stated that planning permission could not be applied for until this decision was made

Ms Quinton commented that Buckinghamshire County Council was in an enviable position to be able to invest a significant amount of money to create a state of the art facility for people with disabilities across the county. Ms Quinton referred to the representations that had been made from residents passionate about services on the Seeley's site at Beaconsfield; however highlighted that the building and its location was no longer fit for purpose and there was a desire to provide a better service for users.

Cabinet raised and discussed the following points:

- Following a question from Mr Shaw, Ms Bowie confirmed that the day centre at Seeley's would not close, the report only related to the respite service. Ms Quinton confirmed that if the new site were to be agreed, there would be a long lead in time until it opened and this would be managed with service users.
- Ms Glover highlighted that Buckinghamshire County Council were the only council in the country with an offer to upgrade the service to offer state of the art facilities.
- Mrs Cranmer, as local member for Beaconsfield had been involved in responses submitted and commended officers for listening to those and adjusting. Mrs Cranmer also thanked officers for the information that had been shared in order to make the proposal clearer to residents.
- Mr Brown stated that he accepted that the current building was no longer suitable but was concerned about the numbers of beds available. The report mentioned an increase in beds however the new facility had the same number of beds as the existing one (12). He also asked that as they would move forward jointly with Health would 12 beds still be sufficient. Ms Bowie stated that they had looked at the CCG modelling for their needs as well as BCC current usage and were happy that they had adequate numbers. The new facility would also offer a wider capacity of usage, in terms of clients that could be supported. Ms Quinton later confirmed that the current provision of 12 beds were not fully utilised, as it was not safe to use them due to the configuration of the building and recruitment of staff. Occupancy was currently at 50% and it was hoped that maximum capacity would be achieved at the new centre.
- Mr Chapple commended Lin Hazell and officers for the hard work. Mr Chapple highlighted the reasons for the change on page 158 of the report and stated that Aylesbury was at the centre of the county.
- Mr Bagge commented that it was good to see £3.5m of public money being put into the new facility and welcomed the detailed analysis provided in the report. This was significant investment across the county for service users and their carers.

Mr Shaw read out the recommendations as above and advised that deputies were not allowed to vote.

RESOLVED: Cabinet AGREED the recommendations.

## **11 EXCLUSION OF THE PRESS AND PUBLIC**

The meeting did not enter in a confidential session.

## **12 CONFIDENTIAL MINUTES**

These were agreed under item 3 in the public meeting.

## **13 DATE OF THE NEXT MEETING**

28 October 2019.

**MARTIN TETT**  
**LEADER OF THE COUNCIL**