



Buckinghamshire's Rights of Way Improvement Plan 2020 – 2030

Delivery Plan 2020 – 2021



Introduction

Buckinghamshire Council's Rights of Way Improvement Plan (ROWIP) was adopted by Buckinghamshire County Council in March 2020 and this was incorporated into the new Unitary Council on 1st April 2020.

The plan sets out the objectives for improving public rights of way between 2020 and 2030.

The ROWIP is in three parts. The main ROWIP document contains a summary of the main findings and the statement of action. The main document is supported by two documents, an extensive evidence base and this delivery plan which provides further detail on the statement of action by setting out how the actions in the ROWIP will be taken forward between 2020 and 2021.

This ROWIP is set out in six themes, each covering an aspect of rights of way:

- Theme 1: Mapping the Network
- Theme 2: Looking after the Network
- Theme 3: An Evolving Network
- Theme 4: Knowing Where to Go
- Theme 5: Access for Everyone
- Theme 6: Effective Delivery





Implementation


The statement of action covers aspects of the work of all of the rights of way service. The responsibility for the delivery of public rights of way falls within the Communities Directorate. Delivery of public rights of way maintenance is within Highways and Technical Services of that Directorate, while Definitive Map services are within the Planning, Growth and Sustainability Directorate.

Monitoring




Progress on this delivery plan will be reported to the Local Access Forum (LAF) and their advice sought on progress and priorities. An annual review will be produced and shared with the LAF, Rights of Way Liaison Group and Buckinghamshire Council.





Theme 1 Actions: Mapping the Network




Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
MN1	To uphold our duties to provide an up-to-date Definitive Map and Statement.	MN1.1	Consolidate the Definitive Map and Statement by 2025. Produce “mopping up Order” LEMO to update the Definitive Map and Statement with all non-combined Orders (TCPA, Creation Agreements. Creation Orders)	Review consolidation workload and design delivery plan and methodology.		Would require additional or redirected funding for external consultant to meet target of 2022.	DM	Parish Councils Archives Ramblers BHS
		MN1.2	Reduce the number of map anomalies before 1 st January 2026.	Identify priorities and set realistic targets of 2 per year for anomaly resolution.		Existing budgets	DM	Parish Councils Archives Ramblers BHS LAF
		MN1.3	Improve our online, publicly viewable mapping, registers for DMMOs, PPOs, TTROs, HS2 and EW Rail updates and Landowner Deposits.	Build upon Unitary “frontline” creation process and review public information provision. More time investment on making better use of CAMS web for Definitive Map matters.		Existing budgets	DM	Parish Councils LAF
		MN1.4	Consider all applications for Public Path Orders, Definitive Map Modification Orders and Cycle Track Orders and determine these in line with	Time track and programme process work. Keep under regular review and set targets. Upskill both junior		Existing budgets	DM	Parish Councils Archives Ramblers BHS

Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
			any statutory timescales.	Definitive Map Officers to increase capability.				
MN2	Keep an up-to-date register for Common Land and Town and Village Greens.	MN2.1	Consider all applications for Common Land and Village Green registrations in line with any statutory timescales.	<p>Monitor applications and track progress.</p> <p>Keep under regular review and set targets.</p>		Existing budgets. Could be very expensive if non-stat	DM	Parish Council
						Public Inquiries occur which require specialist Legal Support		

Theme 2 Actions: Looking after the Network



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
LN1	To protect the network and maintain it in the best condition possible, prioritising safety and areas of greatest need and seeking improvements where possible.	LN1.1	Consult LAF, ROW Liaison Group BHS and Management team annually to take advice on the effectiveness of the management matrix and annual capital programme so that it aligns more closely with Buckinghamshire's priorities, helps target resources more effectively and provides the public with realistic timescales to resolve issues.	<p>Review effectiveness of current management matrix.</p> <p>Establish the value for resources spent against effectiveness (£ vs issues) for both revenue and capital works</p> <p>Review and capture feedback on effectiveness of annual Capital works programme with LAF, ROW Liaison Groups and Management Team</p>		Existing budgets	ROW OPS	Parish Councils Ramblers BHS LAF TRF
		LN1.2	Adhere to and monitor performance against the timescales set out in the management matrix, reviewing outstanding issues on an annual basis. Periodically publish performance figures to the Local Access Forum.	<p>Track performance and quantify outstanding issues.</p> <p>Share outcome of the results of the annual National Highway & Transportation survey for Rights of Way with the LAF</p>		Existing budgets	ROW OPS DM LAF	Parish Councils Ramblers BHS LAF TRF
		LN1.3	Publish the council Enforcement Policy, take enforcement action against illegal actions, work with enforcement partners and	<p>New Enforcement Policy put online and explained/publicised</p> <p>Choose an enforcement theme (such as unauthorised</p>		Existing budgets, Partnerships	ROW OPS	Parish Councils Ramblers BHS LAF TRF


Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
			recover costs.	structures) for the year to focus on in addition to reactive enforcement.				NFU CLBA Thames Valley Police
		LN1.4	Ensure effective and efficient working through delegating powers to officers to deliver functions, including serving enforcement notices.	Explain how new Unitary Council delegated powers work to officers and produce a number of workflows of how these should be implemented.		Existing budgets	ROW OPS DM	LAF ROW Liaison Group
		LN1.5	Support landowners through providing advice and information, way marking materials and assistance for materials for removing structures.	Produce/review structures policy. Pull together “best practice” materials to produce a “design guide” for structures and way marking (such as Hants CC)		Existing budgets, Partnerships	ROW OPS	NFU CLBA Parish Councils LAF
		LN1.6	Work with National Trail Partnerships to ensure high quality maintenance.	Follow National Trails Design guides Share the agreed minimum standards and working practices with National Trails Team. Work with National Trails working groups to coordinate work programmes		Existing budgets, Local business, Partnerships, Volunteers	ROW OPS	National Trails Team
		LN1.7	Ensure high standards of environmental protection for biodiversity and heritage in carrying out maintenance	Ensure offices comply with best practice when issuing instructions for work Review and share current best		Existing budgets, Environment Team Flood Team	ROW OPS	Wildlife Trust Historic England Natural England Environment



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
			work.	practice on maintenance work. Keep CAMS map layers updated. Provide training for officers in collaboration with Environment Team.				Agency LAF
LN2	To improve understanding of the network, its assets and its condition.	LN2.1	Carry out an annual survey of the condition of 5% the public rights of way network.	Programme survey dates well in advance. Train volunteers. Develop easy to use materials. Refine data input processes. Explore costs and systems to provide digital survey data capture.		Existing budgets, Partnerships, Volunteers	ROW OPS	Parish Councils Ramblers BHS LAF TRF NFU CLBA
		LN2.2	Improve understanding of the condition and value of the assets on the network, update the record of assets in the CAMS database and work towards implementing an asset management system to forward plan budget requirements.	Continue to carry out 6 year programme of inspections on known bridge structures an update details on CAMS. Move forward inspection programme and design new report outputs which reflect what is needed for any ROW Asset Management Plans (inc costs, replacement, life span/cycle etc)		Existing budgets	ROW OPS DM	Parish Councils Ramblers BHS LAF TRF NFU CLBA
		LN2.3	Work with partners and volunteers to survey the condition of promoted routes.	Identify, recruit and train volunteers for a “promoted routes” surveying project.		Existing budgets, Partnerships, Volunteers	ROW OPS	Parish Councils Ramblers BHS LAF



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
				<p>Consider survey design and methodology.</p> <p>Make use personal technology especially the free ESRI mapping app/tool.</p>				<p>TRF</p> <p>NFU</p> <p>CLBA</p>



Theme 3 Actions: An Evolving Network

Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
EN1	To ensure that access improvements are strategically planned to meet Buckinghamshire’s needs.	EN1.1	Work with partners and continue to build relationships with new Unitary Council staff to ensure that Local Plans neighbourhood plans and Green infrastructure strategies include a comprehensive assessment of access needs and contain robust policies to improve access for all users, ensuring that development has no detrimental impact and that access provision is improved.	<p>Raise profile of Public Rights of Way and Definitive Map Teams with new colleagues.</p> <p>Keep under review and cross reference existing and emerging plans and strategies to ensure the “ROW/Access thread” is always incorporated.</p> <p>Provide occasional training sessions for colleagues and other organisations so they understand PROW and Countryside Access.</p> <p>Year 1-3 monitor emerging Local Plans in each of the old district authority areas and contribute to an emerging Buckinghamshire ‘county-wide’ Local Plan</p>		Existing budgets, Developers, Partnerships	DM Area Planning Teams Highways DM Team	Community Boards Parish Councils Neighbouring Authorities LEP NEP Developers
		EN1.2	Progress strategic projects with partners where these address Buckinghamshire’s needs.	<p>“ROW/Access” check for opportunities in any strategic project.</p> <p>Network with and establish working partnerships with delivery organisation.</p>		Existing budgets, Developers, Partnerships	ROW OPS DM	Planning Teams EW Rail HS2 Oxford-Cambridge Development-Arc

Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
				Year 1-3 – maintain communication with Highways Projects Delivery Team to seek sustainable transport improvements on the rights of way network				Highways England Neighbouring Authorities LEP NEP Developers
EN2	To ensure that housing growth brings access improvements to communities.	EN2.1	Work with partners to ensure that high-quality, multi-user access improvements are sought and included in new development proposals.	<p>Share best practice and knowledge.</p> <p>Promote multi-user access as providing maximum access benefits and VFM in any scheme.</p> <p>Ensure 21-day planning response target for at least 80% of 360 planning applications in the first, second and third years of the ROWIP. Review after 3 years to gauge workloads.</p> <p>Seek to gain at least £50, 000 of private investment in the rights of way network through planning gain in each of the first 3 years.</p> <p>Ensure collaborative working with Local Planning Authority teams; Highways Development</p>		Existing budgets, Developers, Partnerships	DM	Planning Teams EW Rail HS2 Oxford-Cambridge Development-Arc Highways England Neighbouring Authorities LEP NEP Developers



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
				Management planning, delivery and s.106 teams; and Strategic Transport colleagues to ensure 'one-council' co-ordinated responses and maximise rights of way gain for recreation and sustainable transport; and prevent unnecessary obstructions.				
		EN2.2	Develop and adopt access standards and specifications for routes in and arising from new developments and make these available for all developers.	<p>Share best practice and pull together standards and specifications for a "Design Guide" or incorporate this ROW information into other guides.</p> <p>Revise the planning advice document in line with Local Access Forum advice and evolving Highways Development Management standards in year 1 of the ROWIP.</p>		Existing budgets, Developers, Partnerships	DM ROW OPS	Planning Teams EW Rail HS2 Oxford-Cambridge Development-Arc Highways England Neighbouring Authorities LEP NEP Developers
EN3	To ensure that the network evolves to meet current and future needs and that connectivity is improved.	EN3.1	<p>Develop projects with partners, and potentially seek developer contributions, to:</p> <ul style="list-style-type: none"> • Improve links from urban areas to the countryside; • Provide new and 	<p>Carry out user needs analysis and build on that compiled for this RoWIP.</p> <p>Review and get an over view on the current network provision and start to develop an "opportunities" map which</p>		Existing budgets, Developers, Partnerships	DM	Planning Teams EW Rail HS2 Oxford-Cambridge Development-Arc Highways




Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
			<p>improved routes from urban areas to the countryside;</p> <ul style="list-style-type: none"> • Connect missing links in the public rights of way network, reduce fragmentation and address areas where there is low provision and high need; • Create the highest status routes possible to provide resources for the widest range of users. 	<p>incorporates all info/intel from new development. Identifies what is missing.</p> <p>The “opportunities” map should help to demonstrate what access provision is needed and where based on user needs.</p> <p>The ‘opportunities map’ could be linked with Strategic Transport’s GIS project mapping cycle ways (JC) Year 3-6</p>				<p>England</p> <p>Neighbouring Authorities</p> <p>LEP</p> <p>NEP</p> <p>Developers</p>
		EN3.2	Seek to resolve ‘dead-end’ and cross-boundary issues as opportunities arise.	<p>Mapping exercise to identify these issues/opportunities.</p> <p>Establish working group with neighbouring authorities to agree priorities and working practices to tackle them.</p>		Existing budgets, Neighbouring Authorities, Partnerships	DM	<p>Planning Teams</p> <p>Neighbouring Authorities</p> <p>Developers</p> <p>Highways</p>
		EN3.3	Improve and increase the network available to equestrians and carriage-drivers addressing fragmentation and improving safety.	<p>Mapping exercise to quantify existing available network for these user classes. Identify gaps and look for possible links.</p> <p>Create “opportunities” map. Map areas of safety concerns, near misses and actual</p>		Existing budgets, Developers, Partnerships	DM	<p>Highways</p> <p>Parish Councils</p> <p>Ramblers</p> <p>BHS</p> <p>LAF</p> <p>TRF</p> <p>NFU</p> <p>CLBA</p>



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
				accidents.				
		EN3.4	Support projects to increase walking and cycling for short journeys to reduce congestion, support health and wellbeing, reduce air pollution and support economic growth.	<p>Work closely with colleagues working on non-motorised vehicular access, sustainable travel and health.</p> <p>Ensure ROW network and associated benefits are embedded in their suite of strategies, plans and projects being delivered</p>		<p>Existing budgets, Developers, Partnerships</p> <p>Maximise access to new Government funding for non - motorised vehicular use and sustainable transport.</p>	DM ROW OPS	<p>Highways, Walking and Cycling, Sustainable Transport Health, Climate change Ramblers BHS LAF TRF NFU CLBA</p>
EN4	To ensure that negative impacts from major infrastructure are fully mitigated.	EN4.1	Work with partners and delivery agencies to ensure the effects of major infrastructure are fully mitigated, disruption to access is minimised and improvements secured.	<p>Keep development plans, major infrastructure projects and strategic programmes under constant review. Network with colleagues and partners.</p> <p>Maintain high profile for PROW network.</p> <p>Oversee HS2 construction permissions affecting rights of way within 3 days. Help the HS2 team answer public concerns regarding construction and attend monthly highways liaison</p>		Existing budgets, Developers, Partnerships	DM	<p>Planning Highways, Walking and Cycling, Sustainable Transport Health, Climate change</p>

Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
				group meetings to maintain the profile of rights of way matters during construction. Ensure the website is up-to-date with major diversions and closures				

Theme 4 Actions: Knowing Where to Go



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
KG1	Support the objectives of the National Trails Partnerships	KG1.2	Continue to support the Ridgeway and Thames Path National Trails partnership boards and working groups. Provide pro-rata financial support alongside other neighbouring authorities towards the Trails' core funding and promotion. Work in partnership with the Trails teams to meet national guidance objectives on Trail standards.	<p>Maintain financial support for joint project work and annual management costs which provides access benefits and generation of tourist income in Buckinghamshire.</p> <p>Maintain close links at officer level on maintenance matters. Consider input to promotional work and audience development.</p> <p>Have close links; attend management meetings and regular contact with all Local Authorities and Partners along these National Trails.</p> <p>Year 1-3 work alongside Ridgeway Officer to deliver additional mitigation spending from HS2 in the Chilterns</p>		Existing budgets, Grants, Partnerships, Volunteers	ROW OPS DM	National Trails Chilterns Society Chilterns Conservation Board Parish Councils LAF
KG2	To provide promotional material that is easy to access.	KG2.1	Identify those existing promoted routes which meet the priorities identified and update the promotional material.	Review the current library of promoted routes and "Visit Bucks" website. Prioritise and create programme to update materials. Share review outcomes and draft		Existing budgets, Grants, Partnerships, Volunteers	ROW OPS DM	Parish Councils National Trails Chilterns Society Chilterns



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
				<p>promotion programme with LAF in Year 2.</p> <p>Carry out an annual condition survey of promoted routes involving access volunteers and share with LAF.</p>				<p>Conservation</p> <p>Tourist Board</p> <p>Local Business LEP</p>
		KG2.2	<p>Improve how the public can access promotional material – improve the online platform for downloadable information and work with partners to improve the reach and co-ordination of promotion.</p>	<p>Involve the LAF and ROW Liaison Group in review of all promotional content and develop a communications strategy which should be linked to an audience development plan in Year 2.</p>		<p>Existing budgets, Grants, Partnerships, Volunteers</p>	<p>ROW OPS</p> <p>DM</p> <p>Sustainable Transport</p> <p>Climate change & Environment</p>	<p>Highways, Walking and Cycling, Health, Ramblers</p> <p>BHS</p> <p>LAF</p>
KG3	<p>To provide new promotional resources which support the identified needs for the county.</p>	KG3.1	<p>Work with partners and representative organisations to understand more fully the needs of those with mobility and visual impairments and develop promotional material which gives enough information for these users to explore public rights of way, including different formats such as audio resources.</p>	<p>Make good use of existing user needs analysis produced for this RoWIP.</p> <p>In Year 2 set up an outreach programmes and work with users and partnerships (new & old) to draft some new materials and test these before publication.</p> <p>Understand what works best for our users.</p>		<p>Existing budgets, Parish and Town Council, Local businesses, Development, Partnerships, Volunteers</p>	<p>ROW OPS</p> <p>DM</p>	<p>Disabled Access Forum</p> <p>Highways, Walking and Cycling, Sustainable Transport</p> <p>Health, Climate change</p> <p>Ramblers</p> <p>BHS</p> <p>LAF</p> <p>TRF</p>
		KG3.2	<p>Develop new promotional material close to urban areas which links the town</p>	<p>Over life of the plan understand user needs and start an outreach programme</p>		<p>Existing budgets, Parish and</p>	<p>ROW OPS</p> <p>DM</p> <p>Simply Walks</p>	<p>Community Groups</p> <p>Simply Walks</p>



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
			with the countryside, including areas of housing growth, working with partners and seeking funding as necessary.	for urban fringe and new developments centre. Targeted promotion arising from review identifying audiences in new growth areas		Town Council, Local businesses, Development, Partnerships, Volunteers	Sustainable/active travel groups	Parish Councils Local business Developers Ramblers BHS LAF TRF
		KG3.3	Provide information and promotional materials for less represented user classes such as equestrians, cyclists and motor vehicle users.	Gain better insight into user needs of these Classes of users Involve these groups in the production of any materials to reflect needs identified.		Existing budgets, Parish and Town Council, Local businesses, Development, Partnerships, Volunteers	ROW OPS DM User groups	Parish Councils BHS LAF TRF NFU CLBA
		KG3.4	Engage with internal partners and representative organisations to understand more fully the needs of minority ethnic communities and develop promotional material to support greater use of the countryside.	Start with user needs analysis arising from RoWIP then contact partners and communities to establish links with hard to reach communities. Pilot outreach projects to build networks and rapport in Year 2. Audience development plan linked to inclusion and equality.		Existing budgets, Parish and Town Council, Local businesses, Development, Partnerships, Volunteers	DM Simply Walks Team	Inclusion & Equalities Teams Community Forum Town and Parish Councils

Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
KG4	To support the visitor economy through promotion.	KG4.1	Work with "Visit Buckinghamshire" and visitor economy partners.	Identify high value countryside access opportunities arising from PROW network and promote their contribution to the visitor economy.		Existing budgets, Parish and Town Council, Local businesses, Development, Partnerships, Volunteers	ROW OPS DM Environment Team	Town and Parish Councils Local Business Chilterns Conservation Board Colne Valley Regional Park National Trust Forestry Commission

Theme 5 Actions: Access for Everyone



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
AE1	To support more people with disabilities in using the public rights of way network.	AE1.1	Seek to promote routes with high levels of accessibility, working with partners to deliver and seek funding, and provide promotional material.	<p>Analysis of existing routes using CAMS over Years 1 to 3 to identify those with high levels of accessibility.</p> <p>Take opportunities to promote accessible routes on CAMS web with clear information and incorporate them with inclusive access partners and developers.</p> <p>Liaise with and report performance on accessibility to LAF and ROW liaison group.</p>		Existing budgets, Parish and Town Council, Development, Partnerships, Volunteers	ROW OPS DM	Disabled Access Groups LAF Simply Walks Parish Councils Town Councils Ramblers
		AE1.2	Adhere where possible to BS5709: 2018 standards for new infrastructure and develop path maintenance schedules through the management matrix (see Theme 2) to ensure least restrictive access. Apply BS5709: 2018 to new or diverted routes.	<p>Review and update structures processes and work practices to include latest BS5709:2018 standards.</p> <p>Always apply least restrictive access standards to PROW decision making, applications and maintenance matters.</p> <p>Advice and guidance on website for landowners/farmers and applicants</p>		Existing budgets, Development, Donations	ROW OPS DM	Disabled Access Groups LAF Simply Walks Parish Councils Town Councils Ramblers BHS TRF



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
		AE1.3	Continue to remove stiles and replace with gaps, gates or kissing gates and support communities and user groups to achieve this aim. Explore ways to seek removal of structures where livestock is no longer present.	<p>Investigate possibility of 100% network asset survey using new technologies.</p> <p>Review of PRow infrastructure assets. Map and identify those accessibility structures and those no longer required or could be improved.</p> <p>Programme area based removal of no longer needed structures linked campaign with landowners and the revision of the structures policy.</p>		Existing budgets, Development, , Volunteers IT improvement /modernisation budgets	ROW OPS	<p>Disabled Access Groups</p> <p>LAF</p> <p>Simply Walks</p> <p>Parish Councils</p> <p>Town Councils</p> <p>Ramblers</p> <p>BHS</p> <p>TRF</p> <p>IT</p> <p>Exegesis (CAMS)</p> <p>Other authorities best practice</p>
			Actions AE2.1 and AE2.2 also help to deliver the objective AE1.					
AE2	To support improved health and wellbeing.	AE2.1	Work with the Council's Public Health Team to support Simply Walk, providing easily accessible routes and prioritising maintenance requests relating to health walk routes.	<p>Make funds available to support Simply Walks (SW).</p> <p>Work with SW project lead to identify most used routes and ensure their accessibility through prioritised maintenance.</p> <p>Establish a SW volunteers maintenance group to manage most used SW walks</p>		Existing budgets, Health funding Donations, Volunteers	ROW OPS	<p>Simply Walks</p> <p>Public Health</p> <p>Parish Councils</p> <p>Town Councils</p> <p>Community Forum</p> <p>LAF</p> <p>Volunteers</p>



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
		AE2.2	Remove barriers and restrictive infrastructure, including retro-fitting existing structures to ensure maximum accessibility, for example widening bridges to 1.2m and ramping steps. Prioritise these improvements along busy routes and those close to urban areas.	Carry out Inclusive accessibility audit/review of network assets (linked to Action LN2.3). Agree priorities and produce a costed work programme to bid for additional resources to deliver these improvements. Volunteer driven inclusive access audits/survey in association with partners (linked to Action LN2.3).		Existing budgets, Health budgets Volunteers	ROW OPS	Disabled Access Forum LAF Simply Walks Parish Councils Town Councils Ramblers
			Actions AE1.1 to AE1.3 also help to deliver the objective AE2.					
AE3	To support more people from under-represented groups to use public rights of way and visit the countryside.	AE3.1	Support partners working with minority ethnic groups to understand barriers to accessing public rights of way and develop projects to increase use.	Look to user needs analysis produced for this RoWIP. Identify knowledge gaps and under representation. Involve LAF and Simply Walks Team in outreach programme for hard to reach groups to understand their access needs. Implement pilot projects to produce new promotional materials and actively get people on the PROW network		Existing budgets, Partnerships	ROW OPS DM	Inclusion and equalities team Community Forum LAF Parish Councils Town Councils



Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
			All other actions in this section will also help to deliver objective AE3.					




Theme 6 Actions: Effective Delivery

Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
ED1	Develop better partnerships with new and existing partners to improve service delivery.	ED1.1	Work with new partners to deliver shared priorities in green infrastructure, health and wellbeing, the economy and visitor economy and active travel.	<p>Seek out new Partners and take advantage of new opportunities as they arise of new links and dynamics arising from the new Unitary Authority (Political and Operational) and the Devolvement Project.</p> <p>Carry out a stakeholder analysis of who the players/officers are for each theme and forge relationships.</p>		Existing budgets, Parish and Town Council, Local businesses, Development, Partnerships, Volunteers	DM	Planning Highways Transport Walking and Cycling LAF Public Health Simply Walks Local Business National Infrastructure Developers Colne Valley Regional Park Developers Community Forum National Trails Chilterns Society
		ED1.2	Work with partners to ensure the priorities of this ROWIP are included in strategies, policies and funding bids.	<p>Map out network of partners and develop a stakeholder list.</p> <p>Compile index of strategies and polices ROW should be embedded in.</p> <p>Create funding opportunities database.</p>		Existing budgets, Parish and Town Council, Local businesses, Development, Partnerships, Volunteers	DM	Planners Highways Developers Transport LEP NEP Community Forum Strategic project delivery

Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
								organisations
		ED1.3	Increase the numbers of volunteers and expand their roles and provide more information on volunteering on the council's website.	<p>Develop Volunteers strategy and identify clear roles for volunteers.</p> <p>Recruit, train and manage volunteers using CAMS website tools.</p> <p>Establish cascade training and self-support for volunteers.</p> <p>Ensure staff Have capacity, skill and time to work on/with/facilitate volunteer activities.</p>		Existing budgets, Parish and Town Council, Partnerships, Volunteers	DM & ROW OPS	<p>Voluntary Groups</p> <p>Buckinghamshire NCVO</p> <p>Community Forum</p> <p>Town Councils</p> <p>Parish Councils</p> <p>LAF</p> <p>Ramblers</p> <p>BHS</p> <p>Chilterns Society</p> <p>National Trust</p>
		ED1.4	Work in partnership with volunteers and community organisations who deliver rights of way services, to support them, develop new ways of working and new volunteering roles, improve communication and co-ordination and deliver training.	<p>Create working with volunteers plan based on review of what volunteer opportunities we can realistically provide.</p> <p>Aim to have sustainable self-managed volunteers which are facilitated with a light touch.</p> <p>Deliver 15 donated gates through the Chiltern Society</p>		Existing budgets, Parish and Town Council, Partnerships, Volunteers	ROW OPS & DM	<p>Voluntary Groups</p> <p>Buckinghamshire NCVO</p> <p>Community Forum</p> <p>Town Councils</p> <p>Parish Councils</p> <p>LAF</p> <p>Ramblers</p> <p>BHS</p> <p>Chilterns Society</p> <p>National Trust</p>

Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
				<p>Donate-a-Gate scheme for every year of the first three years of the ROWIP. Review after three years to gauge workloads and input of public donations.</p> <p>Maintain Chiltern Society and Ramblers volunteer maintenance and improvement teams, ensuring they have the resources to maintain weekly work parties.</p>				
		ED1.5	Work with parish and town councils to understand their concerns and support those with devolved responsibilities as necessary.	<p>Review and keep accurate records on Parishes with devolved responsibilities.</p> <p>Have clear memoranda of understanding on devolved responsibilities in respect of ROW with any devolved parishes.</p>		Existing budgets, Parish and Town Councils	ROW OPS	Parish Councils Town Council Community Forum LAF
		ED1.6	Influence and shape future devolvement agreements to ensure that public rights of way clearance is included and undertaken by all participating parishes.	<p>Produce guides and how-tos “on maintenance rights and responsibilities for any devolved Parishes via Parish Devolvement Project.</p> <p>This can be reviewed and shared in the future with any</p>		Existing budgets, Parish and Town Councils	ROW OPS	Parish Councils Town Council Community Forum LAF

Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
				new Parishes wishing to join the scheme.				
		ED1.7	Support the Local Access Forum and ensure membership continues to be from a wide range of organisations.	<p>Provide secretariat and facilitate the Local Access Forum.</p> <p>Ensure recruitment to LAF maintains a balance of interests and involves new or under represented user.</p> <p>Maintain relevance of the Local Access Forum as a consultee and group monitoring the ROWIP, ensuring 3 meetings per year. Produce an annual report for Natural England each year of the ROWIP.</p>		Existing budgets, Partnerships	DM & ROW OPS	LAF Community Form Disabled Access Forum NFU CLBA Ramblers BHS TRF
ED2	Maximise the efficiency of the service.	ED2.1	Work with partners to secure grant funding for projects which improve access.	<p>Network with Transport Strategy Team and other partners to have regular horizon scanning for funds to improve access particularly from Government funded Transport projects.</p> <p>Look to new partners who might arise through Strategic Programmes or Economic Partnerships.</p>		Existing budgets, Partnerships, Grants	DM	Strategic partners Community Forum LAF Natural England National Lottery Parish Councils Town Councils LEP

Ref	Objectives	Ref	Actions	Actions 2020 – 2021	Estimated Cost	Funded	PROW Team	Partner Organisations
		ED2.2	Work with developers and local planning authorities to seek contributions to deliver the access needs arising from new development (see also Theme 3: An Evolving Network, objective EN2)	<p>Maintain an Access opportunities funding list using intelligence gained from working with partners and developers.</p> <p>Raise awareness of PROW and Access with developers and planning colleagues.</p>		Existing budgets, Development	DM	<p>Strategic partners</p> <p>Community Forum</p> <p>LAF</p> <p>Natural England</p> <p>National Lottery</p> <p>Parish Councils</p> <p>Town Councils</p> <p>LEP</p> <p>Developers</p> <p>Local business</p>
		ED2.3	Annual review of schedule of fees and charges and publicise on the council's website.	<p>Annual review of fees and charges.</p> <p>Update website as required.</p> <p>Monitor impact of Unitary changes</p>		Existing budgets	DM	<p>Internal Partners</p> <p>Community Forum</p> <p>Local business</p> <p>LAF</p>
ED3	Deliver a customer focused service.	ED3.1	Provide an online and accessible rights of way reporting system, ensuring the customer receives feedback and monitoring our responses.	<p>Make full use of CAMS web and develop more customised reports to present data.</p> <p>Share reports on a regular basis with LAF and Council.</p>		Existing budgets	ROW OPS & DM	<p>Internal Partners</p> <p>Community Forum</p> <p>Local business</p> <p>LAF</p>