

Appendix 1

Buckinghamshire Council Revenue Budget

2021/22

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Overall Revenue Budget

Budget by Directorate

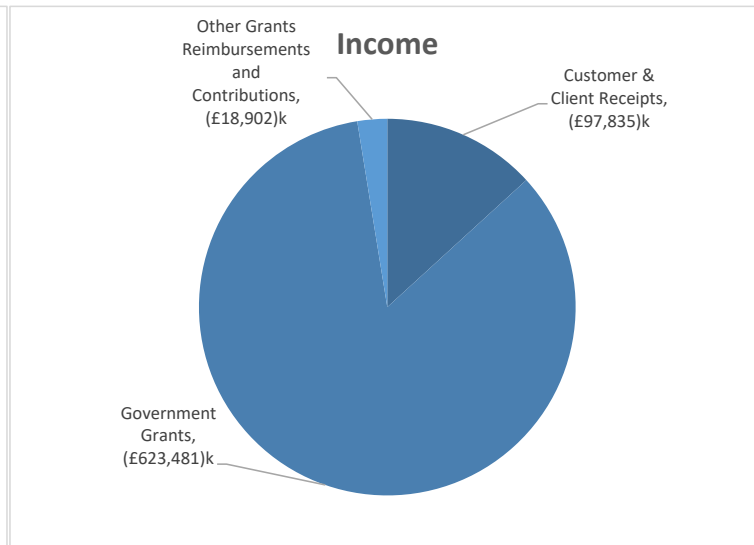
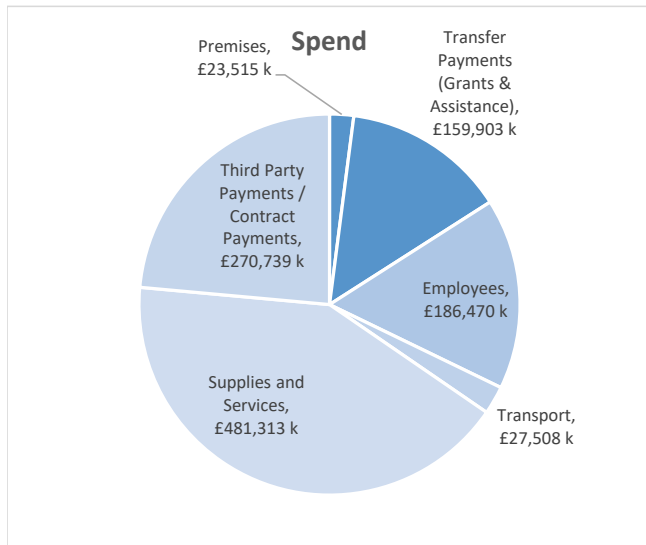
		2020-21			2021-22		
		Income	Expenses	Net	Income	Expenses	Net
		£000	£000	£000	£000	£000	£000
Costs by Directorate	Adults and Health	(56,487)	205,670	149,183	(57,999)	214,463	156,464
	Children's Services	(486,242)	590,380	104,138	(504,422)	613,637	109,215
	Communities	(30,670)	89,102	58,432	(25,015)	89,050	64,035
	Deputy Chief Executive	(2,465)	24,875	22,410	(2,465)	24,463	21,998
	Planning, Growth & Sustainability	(40,408)	52,556	12,148	(37,739)	55,322	17,583
	Resources	(130,465)	170,942	40,477	(112,579)	152,513	39,934
	Directorate Total	(746,737)	1,133,525	386,788	(740,219)	1,149,448	409,229
Corporate Items	Corporate			45,384			41,032
	Earmarked Reserves			9,347			3,515
	General Reserves			(1,071)			(115)
				53,660			44,432
Net Operating Expenditure			440,448			453,661	
Funded by	Business Rates			(60,626)			(56,836)
	Council Tax Surplus			(3,777)			-
	New Homes Bonus			(12,462)			(7,645)
	Unringfenced Grants			(16,215)			(30,489)
	Special Expenses Council Tax			(1,146)			(1,146)
			(94,226)			(96,116)	
Net Expenditure before Council tax			346,222			357,545	
Council Tax			(346,222)			(357,545)	

Revenue Budget Subjective Analysis

		Adults and Health £000	Children's Services £000	Communities £000	Deputy Chief Executive £000	Planning, Growth & Sustainability £000	Resources £000	Grand Total £000
Income	Customer & Client Receipts	(25,686)	(4,535)	(22,761)	(1,547)	(35,869)	(7,437)	(97,835)
	Government Grants	(21,370)	(497,641)	(474)	(93)	(1,607)	(102,296)	(623,481)
	Other Grants Reimbursements and Contributions	(10,943)	(2,246)	(1,781)	(825)	(263)	(2,845)	(18,902)
Income Total		(57,999)	(504,422)	(25,015)	(2,465)	(37,739)	(112,579)	(740,218)
Expenditure	Employees	23,518	50,960	20,562	17,084	31,982	42,364	186,470
	Premises	115	2,577	8,867	454	11,473	29	23,515
	Transport	3,016	23,213	878	53	235	113	27,508
	Supplies and Services	16,651	425,331	15,406	5,911	10,343	7,670	481,313
	Transfer Payments (Grants & Assistance)	21,671	32,645	2,270	840	218	102,260	159,903
	Third Party Payments / Contract Payments	149,492	78,912	41,068	119	1,070	77	270,739
Expenditure Total		214,463	613,637	89,050	24,463	55,322	152,513	1,149,447
Grand Total		156,464	109,215	64,035	21,998	17,583	39,934	409,229

Changes to Net Cost of Services

		Adults and Health £000	Children's Services £000	Communities £000	Deputy Chief Executive £000	Planning, Growth & Sustainability £000	Resources £000	Grand Total £000
Change	Additional Income		(19,030)	-			(168)	(19,198)
	Growth	9,600	30,414	12,515	1,207	8,323	296	62,356
	Savings	(2,319)	(2,820)	(2,690)	(1,619)	(2,879)	(671)	(12,997)
	Special Items		(3,487)	(4,223)		(10)		(7,720)
Grand Total		7,281	5,077	5,603	(412)	5,435	(543)	22,440



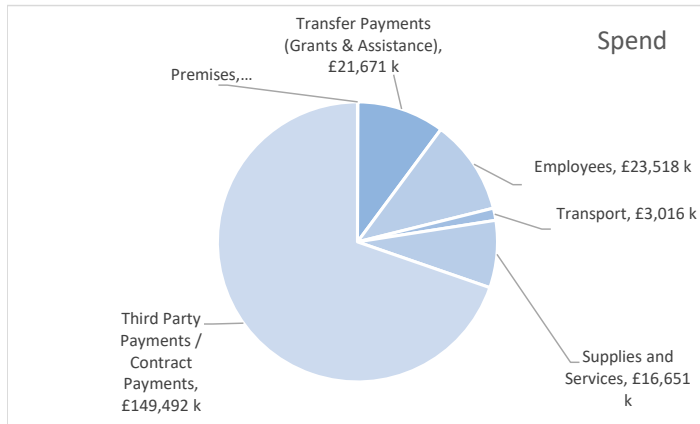
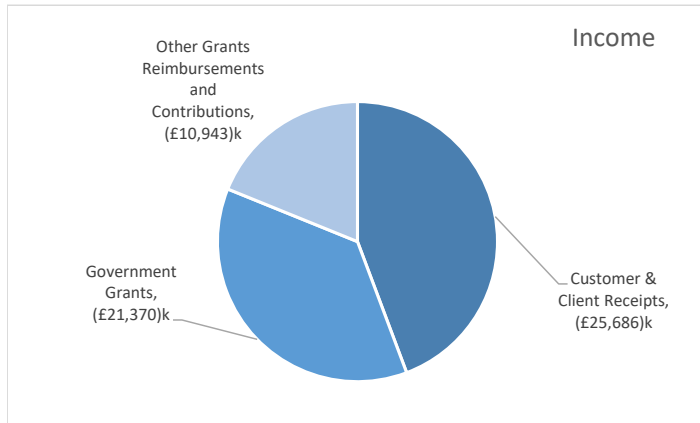
DIRECTORATE BUDGET DETAIL

DIRECTORATE

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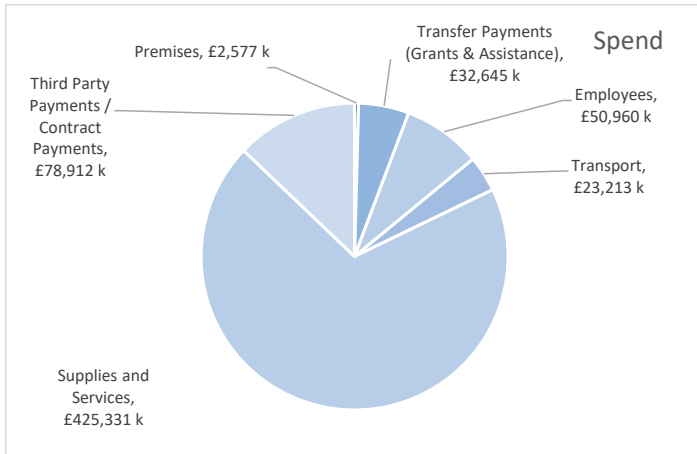
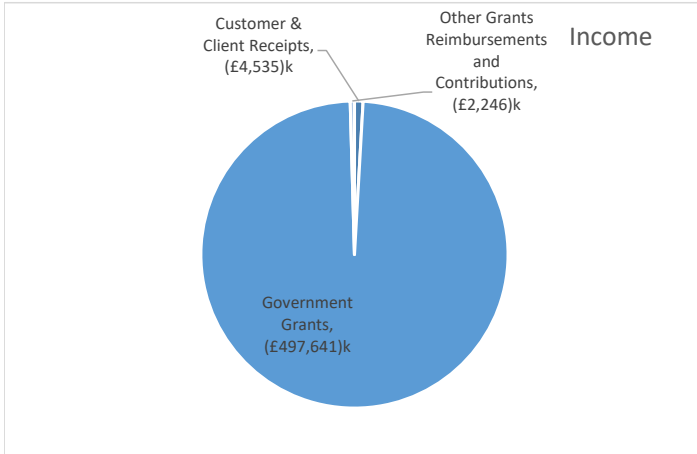
Adults and Health



	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Adult Social Care						
Integrated Commissioning	(1,443)	8,581	7,138	(1,443)	8,381	6,938
Senior Management & iBCF	(10,587)	14,850	4,263	(10,587)	14,731	4,144
Quality, Performance & Standards	(25)	2,759	2,734	(25)	2,759	2,734
ASC Operations						
Access	(4,630)	24,751	20,122	(4,630)	24,501	19,872
Mental Health	(2,398)	12,500	10,102	(2,628)	13,933	11,305
Older People	(13,251)	60,776	47,525	(14,331)	65,619	51,288
Learning Disabilities	(2,770)	53,896	51,126	(2,972)	56,981	54,010
Central Operations	(21)	6,193	6,173	(21)	6,193	6,173
Public Health	(21,363)	21,363	-	(21,363)	21,363	-
Grand Total	(56,487)	205,670	149,183	(57,999)	214,463	156,464

Changes Summary	Total £000
Growth	9,600
Savings	(2,319)
Grand Total	7,281

Children's Services

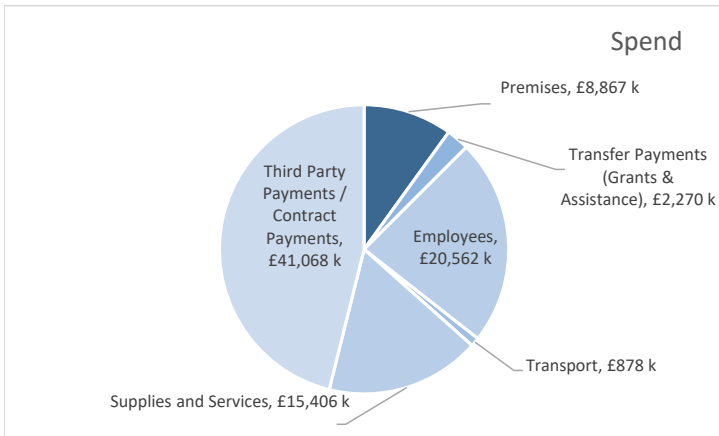
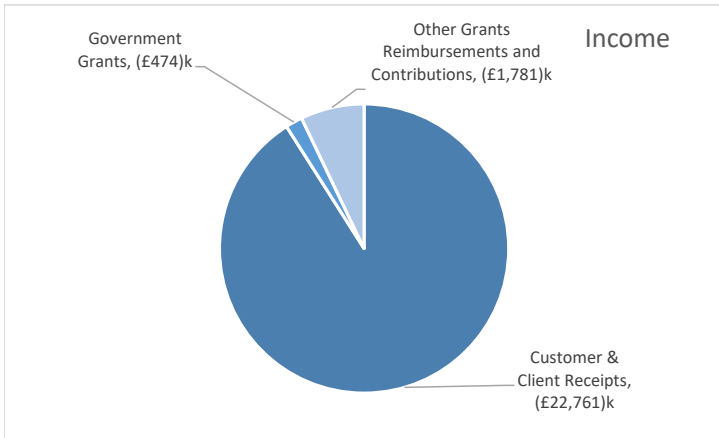


	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Children's Social Care	(2,307)	76,097	73,791	(2,857)	77,719	74,862
Education	(7,469)	37,817	30,348	(6,619)	40,972	34,353
Education - DSG	(476,466)	476,466	-	(494,946)	494,946	-
Grand Total	(486,242)	590,380	104,139	(504,422)	613,637	109,215

Changes Summary - Children's Social Care		Total £000
Additional Income		(550)
Growth		7,178
Savings		(2,069)
Special Items		(3,487)
Grand Total		1,072

Changes Summary - Education		Total £000
Additional Income		(18,480)
Growth		23,236
Savings		(751)
Grand Total		4,005

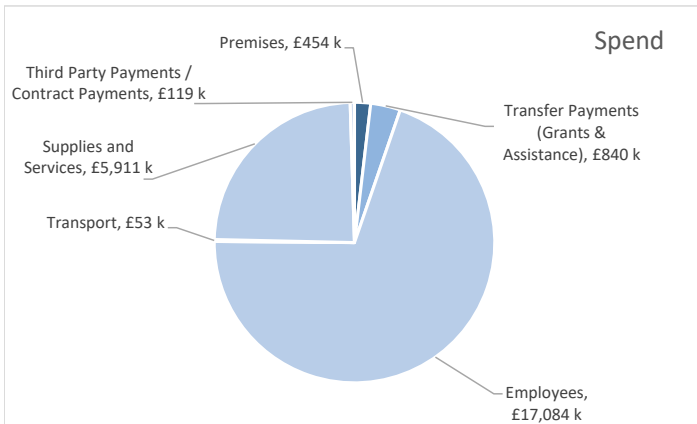
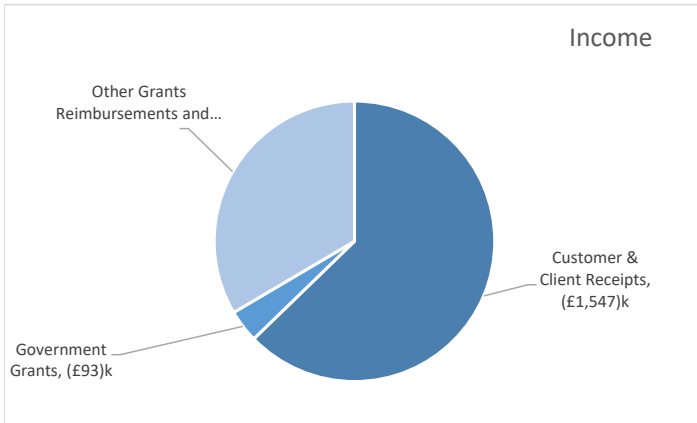
Communities



	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Corp Director		104	104		104	104
Culture, Sport & Leisure	(3,176)	8,798	5,621	(1,956)	8,841	6,885
Highways & Technical Services	(13,819)	31,726	17,906	(8,694)	28,864	20,170
Neighbourhood Services	(12,265)	36,954	24,688	(12,956)	39,525	26,569
Special Expenses	(221)	1,068	847	(221)	1,076	855
Transport Services	(1,188)	10,454	9,266	(1,188)	10,640	9,452
Grand Total	(30,670)	89,102	58,432	(25,015)	89,050	64,035

Changes Summary	Total £000
Growth	12,515
Savings	(2,690)
Special Items	(4,223)
Grand Total	5,603

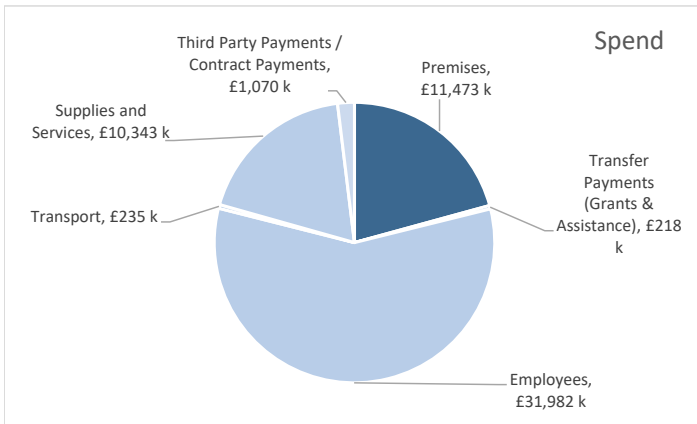
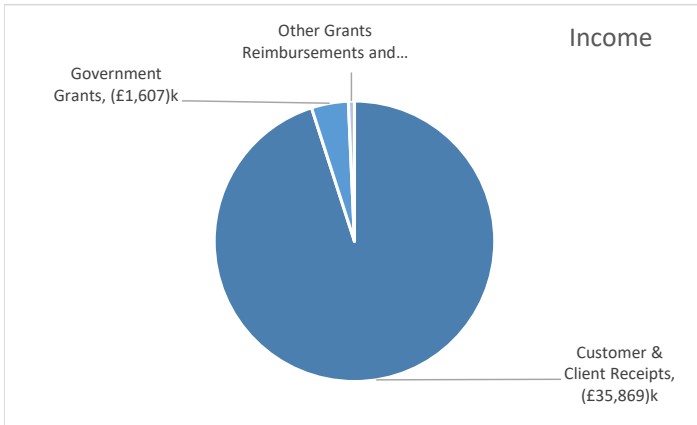
Deputy Chief Executive



	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Legal & Democratic Services	(1,199)	7,490	6,291	(1,199)	7,645	6,446
Localities & Strategic Partnerships	(737)	8,315	7,578	(737)	9,042	8,305
Policy & Comms	(467)	4,357	3,890	(467)	4,357	3,890
Senior Management	-	980	980	-	(314)	(314)
Service Improvement	(61)	3,707	3,646	(61)	3,707	3,646
Special Expenses		25	25		25	25
Grand Total	(2,465)	24,875	22,410	(2,465)	24,463	21,998

Changes Summary	Total £000
Growth	1,207
Savings	(1,619)
Grand Total	(412)

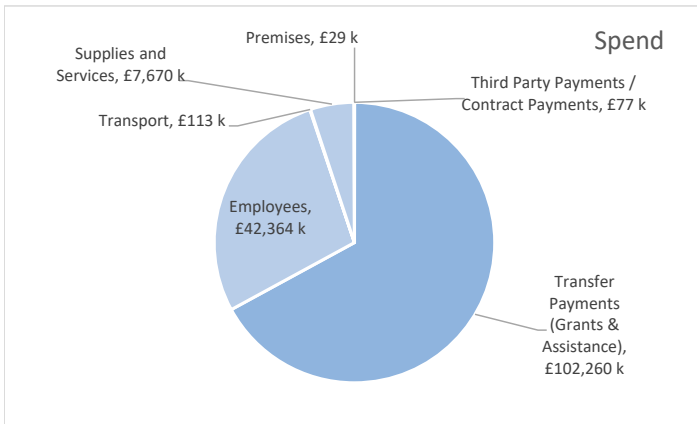
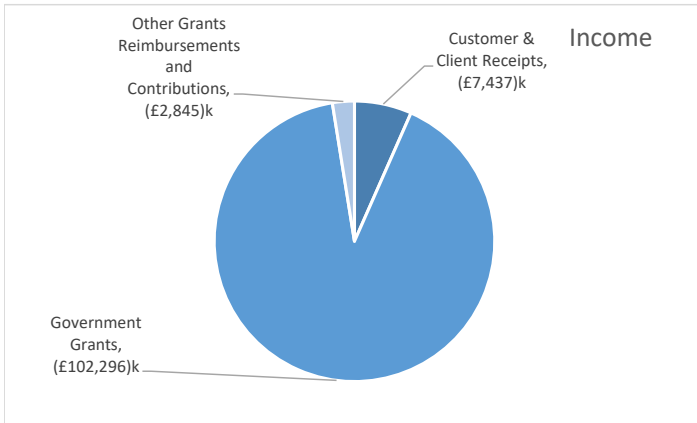
Planning, Growth & Sustainability



	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Economic Growth & Regeneration	(455)	3,517	3,061	(455)	2,603	2,147
Housing & Regulatory Services	(4,516)	12,410	7,894	(3,888)	12,082	8,194
Planning & Environment	(11,112)	14,446	3,334	(9,359)	16,908	7,549
Property & Assets	(23,139)	18,860	(4,279)	(22,851)	19,903	(2,947)
Special Expenses	(77)	292	215	(77)	294	217
Strategic Transport & Infrastructure	(1,108)	3,033	1,925	(1,108)	3,533	2,425
Grand Total	(40,408)	52,557	12,150	(37,739)	55,323	17,585

Changes Summary	Total £000
Growth	8,323
Savings	(2,879)
Special Items	(10)
Grand Total	5,435

Resources



	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Business Operations	(735)	12,924	12,189	(700)	12,808	12,108
Corporate Finance	(2,684)	8,278	5,594	(2,684)	8,279	5,594
HR/OD	(698)	5,279	4,581	(678)	5,329	4,651
ICT	(676)	12,661	11,984	(676)	12,363	11,686
Resources Directorate		(241)	(241)		(307)	(307)
Service Finance	(125,672)	132,042	6,370	(107,840)	114,042	6,202
Grand Total	(130,465)	170,942	40,477	(112,579)	152,513	39,934

Changes Summary	Total £000
Additional Income	(168)
Growth	296
Savings	(671)
Grand Total	(543)

Corporate

		2020-21	2021-22
		Net Budget	Net Budget
Capital Financing	Interest Payable	10,804	10,784
	Minimum Revenue Provision (MRP)	9,891	9,891
	Revenue Contribution to Capital Reserve (RCCR)	9,162	2,521
Capital Financing Total		29,857	23,196
Corporate Costs	Contingencies	17,045	19,387
	Corporate Items	1,691	1,763
Corporate Costs Total		18,736	21,150
Reserves	Earmarked Reserves	9,347	3,515
	General Reserves	(1,071)	(115)
Reserves Total		8,276	3,400
Treasury Management	Interest Receivable	(3,914)	(4,020)
	Treasury Management	705	705
Treasury Management Total		(3,209)	(3,315)
Grand Total		53,660	44,432