



Report to Health & Adult Social Care Select Committee

Date: 7th January 2021
Title: Integrated Care System
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Recommendations/Outcomes: for noting

Background

1. NHSE issued a policy document 'Integrating Care' after their November 2020 Board meeting (attached). It outlines the way forward for integrated care systems (ICS) and puts forward two options for how to put each ICS onto a statutory footing with a recommendation for an option that would subsume CCGs into new statutory ICS organisations. The paper is clear NHSE favours this latter option.
2. Beyond outlining potential legislative options, the paper is clear that from April 21 the expectation is for health and care to work together as integrated care systems, involving:
 - a) Strong partnerships in local places;
 - b) More formal provider collaboratives to allow operation at scale;
 - c) Developing strategic commissioning with a focus on population health outcomes;
 - d) Use of digital and data to drive system working.

Reflections

3. The majority of the policy paper is in line with our current direction of travel. It starts with the need for strong Place, reinforces the role of Place and indicates the services that should be commissioned at system level.
4. There are a number of areas where the detail is still to be worked through; role of Lays / NEDs / Councillors; governance at Place and system and their inter-relationship; role of LA leaders in shaping place-based (NHS) budgets. I expect these are common concerns and further detail will emerge.

5. There is a helpful acknowledgement of the importance of clinical and professional leadership including Primary Care, and this will require working through if the CCG membership model is decommissioned.
6. There is some helpful wording / clarity around many of the new ICS roles; Place MD (para 2.18); Finance Director (para; 2.39-40); Medical Director (para 2.24-26) and Nursing and AHP Director (para 2.27).
7. The paper I think makes a case for stronger Digital and Data leadership in the ICS than is currently in the proposed. There is work therefore to do early in 2021 on how to drive the digital agenda at both Place and system level.

Next steps

8. The paper starts the clock on restructuring the commissioning resources so they are in a new formation by April 22. This will likely mean a robust plan agreed September 2021.
9. Proposal is to work with the ICP leadership to work through much of the relevant detail and choices when bandwidth allows.