

Appendix 1

Buckinghamshire Council Revenue Budget

2021/22

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Overall Revenue Budget

Budget by Directorate

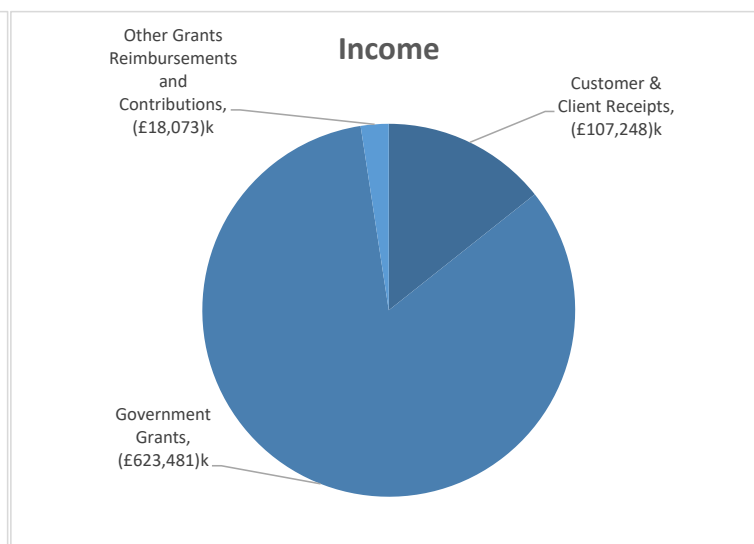
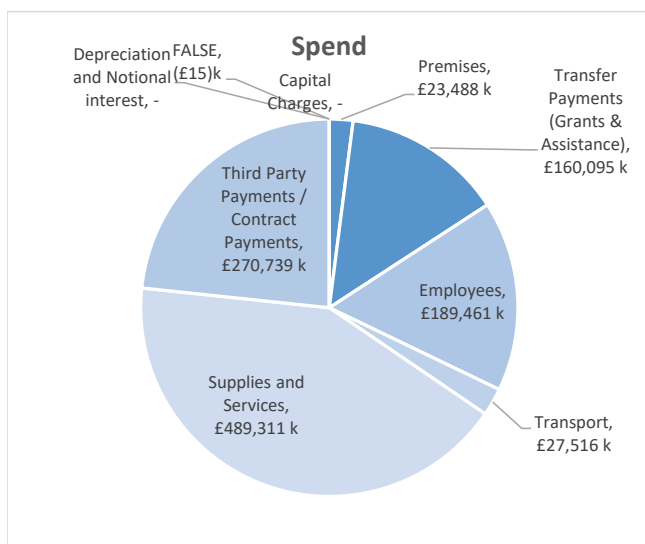
		2020-21			2021-22		
		Income	Expenses	Net	Income	Expenses	Net
		£000	£000	£000	£000	£000	£000
Costs by Directorate	Adults and Health	(64,923)	214,106	149,183	(66,436)	222,899	156,463
	Children's Services	(486,242)	590,380	104,138	(504,422)	613,637	109,215
	Communities	(31,298)	90,087	58,789	(25,643)	90,121	64,478
	Deputy Chief Executive	(2,465)	25,165	22,700	(2,465)	24,753	22,288
	Planning, Growth & Sustainability	(40,408)	53,143	12,735	(36,939)	55,909	18,970
	Resources	(130,785)	171,706	40,921	(112,898)	153,276	40,378
	Directorate Total	(756,121)	1,144,587	388,466	(748,803)	1,160,595	411,792
Corporate Items	Corporate			44,002			45,976
	Earmarked Reserves			9,347			1,218
	General Reserves			(1,368)			(47)
				51,981			47,147
Net Operating Expenditure				440,447			458,939
Funded by	Business Rates			(60,626)			(56,836)
	Council Tax Surplus			(3,777)			-
	New Homes Bonus			(12,462)			(7,645)
	Unringfenced Grants			(16,215)			(35,783)
	Special Expenses Council Tax			(1,146)			(1,131)
			(94,226)			(101,395)	
Net Expenditure before Council tax				346,221			357,544
Council Tax				(346,221)			(357,544)

Revenue Budget Subjective Analysis

		Adults and Health £000	Children's Services £000	Communities £000	Deputy Chief Executive £000	Planning, Growth & Sustainability £000	Resources £000	Grand Total £000
Income	Customer & Client Receipts	(34,123)	(4,535)	(24,502)	(1,547)	(35,069)	(7,472)	(107,248)
	Government Grants	(21,370)	(497,641)	(474)	(93)	(1,607)	(102,296)	(623,481)
	Other Grants Reimbursements and Contributions	(10,943)	(2,246)	(666)	(825)	(263)	(3,130)	(18,073)
Income Total		(66,436)	(504,422)	(25,643)	(2,465)	(36,939)	(112,898)	(748,802)
Expenditure	Employees	24,332	51,430	20,969	17,336	32,569	42,826	189,461
	Premises	115	2,577	8,840	454	11,473	29	23,488
	Transport	3,023	23,213	877	55	235	113	27,516
	Supplies and Services	24,266	424,861	15,920	5,948	10,343	7,972	489,311
	Transfer Payments (Grants & Assistance)	21,671	32,645	2,462	840	218	102,260	160,095
	Third Party Payments / Contract Payments	149,492	78,912	41,068	119	1,070	77	270,739
	FALSE			(15)				(15)
Expenditure Total		222,899	613,637	90,121	24,753	55,909	153,276	1,160,595
Grand Total		156,464	109,215	64,477	22,288	18,970	40,378	411,793

Changes to Net Cost of Services

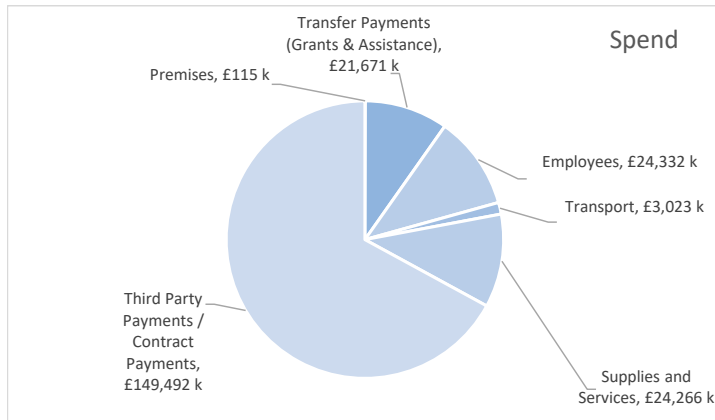
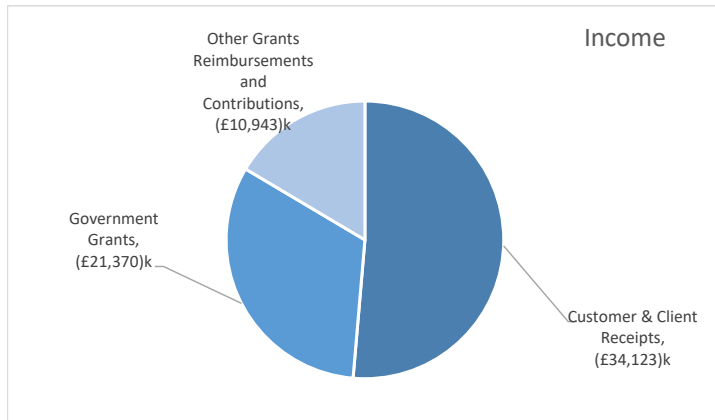
		Adults and Health	Children's Services	Communities	Deputy Chief Executive	Planning, Growth & Sustainability	Resources	Grand Total
		£000	£000	£000	£000	£000	£000	£000
Change	Additional Income		(19,030)	-			(168)	(19,198)
	Growth	9,600	30,414	12,772	1,207	9,123	296	63,413
	Savings	(2,319)	(2,820)	(2,847)	(1,619)	(2,879)	(671)	(13,154)
	Special Items		(3,487)	(4,223)		(10)		(7,720)
	(blank)			(15)				(15)
Grand Total		7,281	5,077	5,688	(412)	6,235	(543)	23,325



DIRECTORATE BUDGET DETAIL

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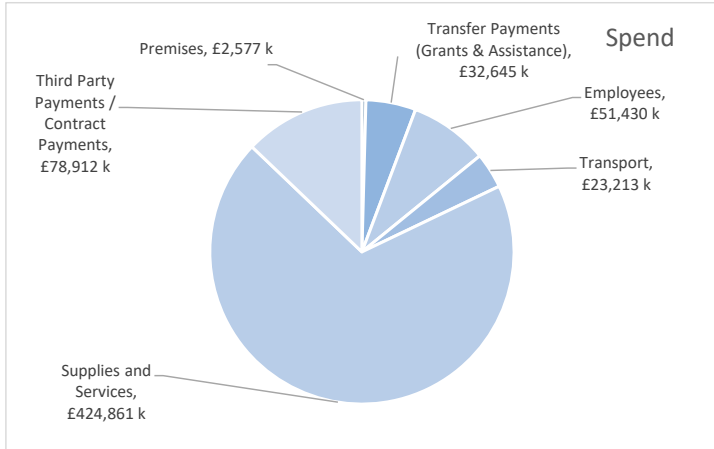
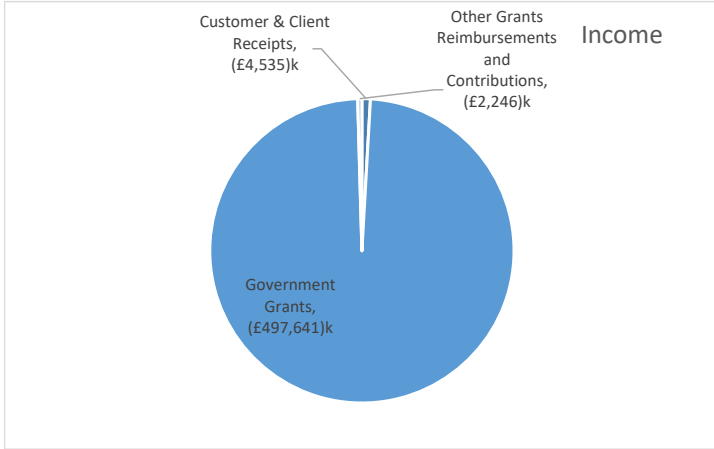
Adults and Health



	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Adult Social Care						
Integrated Commissioning	(1,443)	8,581	7,138	(1,443)	8,381	6,938
Senior Management & iBCF	(10,587)	14,850	4,263	(10,587)	14,731	4,144
Quality, Performance & Standards	(25)	2,759	2,734	(25)	2,759	2,734
ASC Operations						
Access	(4,630)	24,751	20,122	(4,630)	24,501	19,872
Mental Health	(2,398)	12,500	10,102	(2,628)	13,933	11,305
Older People	(13,251)	60,776	47,525	(14,331)	65,619	51,288
Learning Disabilities	(2,770)	53,896	51,126	(2,972)	56,981	54,010
Central Operations	(21)	6,193	6,173	(21)	6,193	6,173
Various Partnerships	(8,437)	8,437	-	(8,437)	8,437	-
Public Health	(21,363)	21,363	-	(21,363)	21,363	-
Grand Total	(64,923)	214,106	149,183	(66,436)	222,899	156,464

Changes Summary	Total £000
Growth	9,600
Savings	(2,319)
Grand Total	7,281

Children's Services

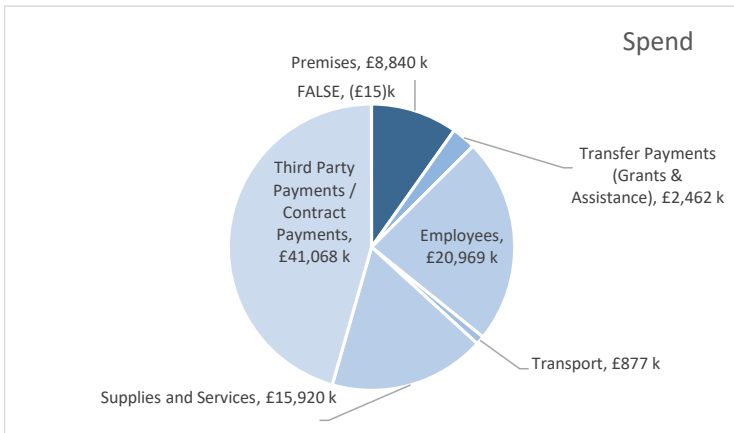
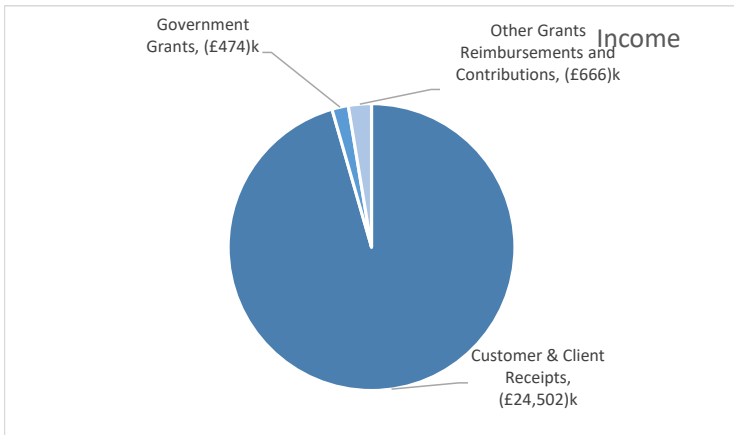


	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Children's Social Care	(2,307)	75,707	73,400	(2,857)	77,329	74,472
Education	(7,469)	38,995	31,526	(6,619)	42,150	35,531
Education - DSG	(476,466)	476,466	-	(494,946)	494,946	-
Business Management		(788)	(788)		(788)	(788)
Grand Total	(486,242)	590,380	104,139	(504,422)	613,637	109,215

Changes Summary - Children's Social Care		Total £000
Additional Income		(550)
Growth		7,178
Savings		(2,069)
Special Items		(3,487)
Grand Total		1,072

Changes Summary - Education		Total £000
Additional Income		(18,480)
Growth		23,236
Savings		(751)
Grand Total		4,005

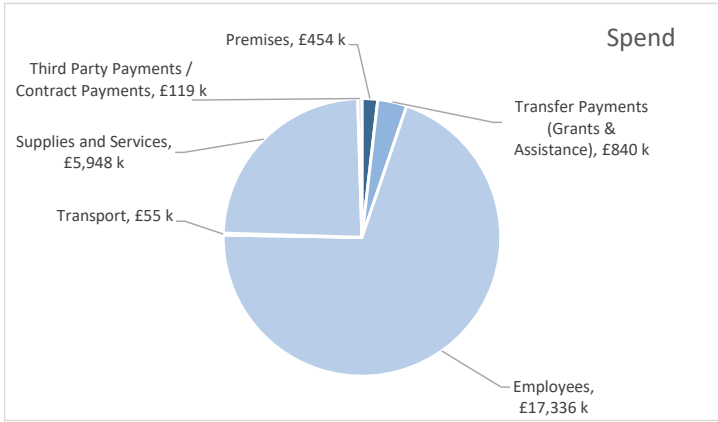
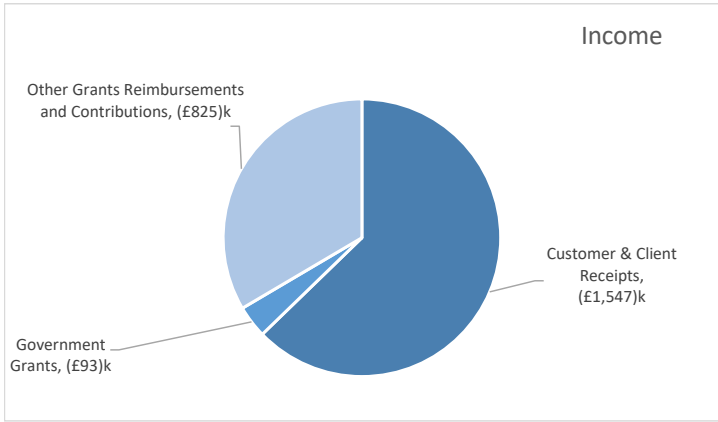
Communities



	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Corp Director		157	157		157	157
Culture, Sport & Leisure	(3,804)	9,208	5,404	(2,584)	9,351	6,767
Highways & Technical Services	(13,819)	31,758	17,939	(8,694)	28,897	20,202
Neighbourhood Services	(12,265)	37,439	25,174	(12,956)	40,011	27,055
Special Expenses	(221)	1,072	851	(221)	1,066	845
Transport Services	(1,188)	10,454	9,266	(1,188)	10,640	9,452
Grand Total	(31,298)	90,087	58,790	(25,643)	90,121	64,477

Changes Summary	Total £000
Growth	12,772
Savings	(2,847)
Special Items	(4,223)
Grand Total	5,703

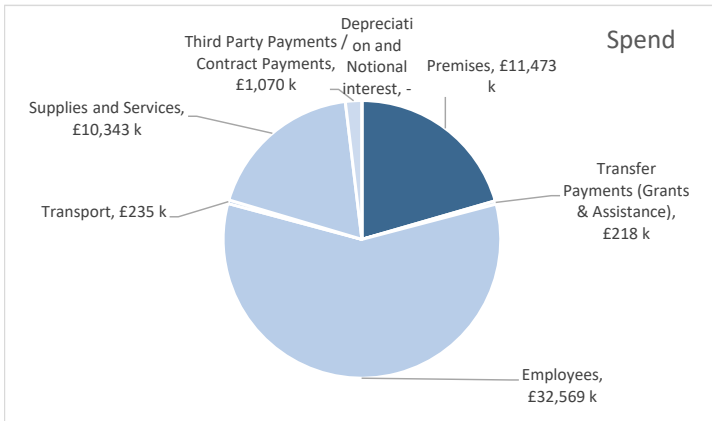
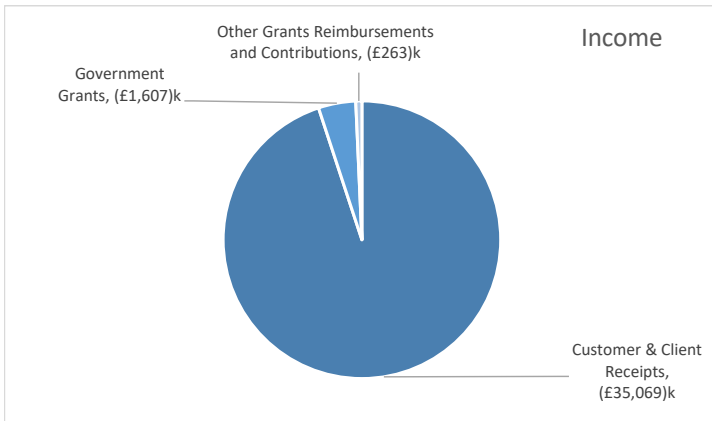
Deputy Chief Executive



	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Legal & Democratic Services	(1,199)	7,609	6,409	(1,199)	7,764	6,564
Localities & Strategic Partnerships	(738)	8,432	7,694	(738)	9,159	8,421
Policy & Comms	(467)	4,382	3,915	(467)	4,382	3,915
Senior Management	-	980	980	-	(314)	(314)
Service Improvement	(61)	3,737	3,676	(61)	3,737	3,676
Special Expenses		25	25		25	25
Grand Total	(2,465)	25,165	22,700	(2,465)	24,753	22,288

Changes Summary	Total £000
Growth	1,207
Savings	(1,619)
Grand Total	(412)

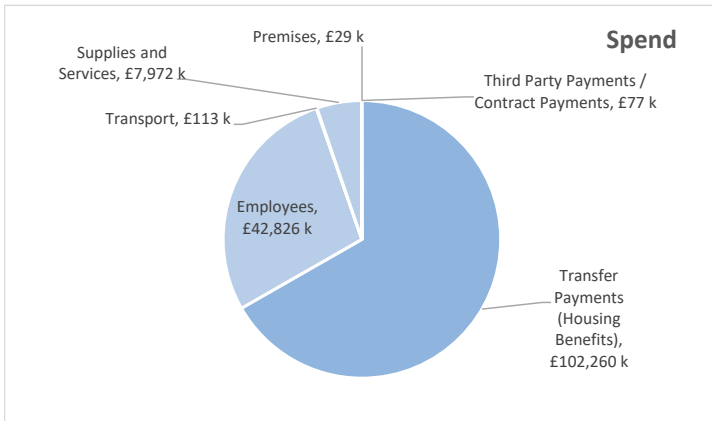
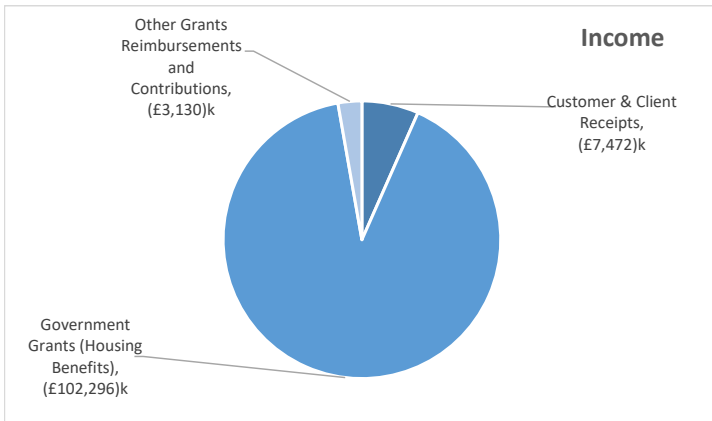
Planning, Growth & Sustainability



	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Economic Growth & Regeneration	(455)	3,526	3,070	(455)	2,612	2,157
Housing & Regulatory Services	(4,516)	12,602	8,086	(3,888)	12,274	8,386
Planning & Environment	(11,112)	14,786	3,674	(9,359)	17,248	7,889
Property & Assets	(23,139)	18,950	(4,188)	(22,051)	19,994	(2,057)
Special Expenses	(77)	301	224	(77)	303	226
Strategic Transport & Infrastructure	(1,108)	2,979	1,870	(1,108)	3,479	2,370
Grand Total	(40,408)	53,144	12,737	(36,939)	55,910	18,972

Changes Summary	Total £000
Growth	9,123
Savings	(2,879)
Special Items	(10)
Grand Total	6,235

Resources



	2020-21			2021-22		
	Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget
Business Operations	(735)	13,029	12,294	(700)	12,913	12,213
Corporate Finance	(2,998)	8,555	5,557	(2,998)	8,555	5,557
HR/OD	(703)	5,198	4,495	(683)	5,248	4,565
ICT	(676)	13,012	12,336	(676)	12,714	12,038
Resources Directorate		(181)	(181)		(247)	(247)
Service Finance	(125,672)	132,093	6,421	(107,840)	114,093	6,253
Grand Total	(130,785)	171,706	40,921	(112,898)	153,276	40,378

Changes Summary	Total £000
Additional Income	(168)
Growth	296
Savings	(671)
Grand Total	(543)

Corporate

		2020-21	2021-22
		Net Budget	Net Budget
Capital Financing	Interest Payable	10,804	10,784
	Minimum Revenue Provision (MRP)	9,891	9,891
	Revenue Contribution to Capital Reserve (RCCR)	9,162	4,521
Capital Financing Total		29,857	25,196
Corporate Costs	Contingencies	15,728	22,397
	Corporate Items	1,625	1,697
Corporate Costs Total		17,354	24,094
Reserves	Earmarked Reserves	9,347	1,218
	General Reserves	(1,368)	(47)
Reserves Total		7,979	1,171
Treasury Management	Interest Receivable	(3,914)	(4,020)
	Treasury Management	705	705
Treasury Management Total		(3,209)	(3,315)
Grand Total		51,981	47,147