

Rapid Review Scope

Title	Planning for Future Primary Care Provision in Buckinghamshire
Signed-off by	Cllr David Carroll, Chairman, Growth, Infrastructure and Housing Select Committee and Cllr Jane MacBean, Chairman, Health and Adult Social Care Select Committee
Author	Kelly Sutherland, Scrutiny Manager
Date	July 2023
Rapid Review Group Membership	TBC
Scrutiny Team Resource	Kelly Sutherland, Scrutiny Manager, Liz Wheaton, Principal Scrutiny Officer and Tom Fowler, Senior Scrutiny Officer
Lead Cabinet Member	Cllr Peter Strachan, Cabinet Member for Planning and Regeneration and Angela Macpherson, Deputy Leader and Cabinet Member for Adults and Wellbeing
Lead Service Officer	Steve Bambrick, Service Director and Phillipa Baker, Place Director, Buckinghamshire, Oxfordshire & Berkshire West Integrated Care Board (BOB ICB)
What is the problem that is trying to be solved?	<p>There is a perceived lack of clearly defined strategies and co-ordination amongst key partners in supporting the future delivery of primary health care in Buckinghamshire.</p> <p>Local Plan for Buckinghamshire (extract from report to Growth, Infrastructure and Housing Select Committee, October 2022)</p> <p>The Council has a statutory duty to prepare a new Local Plan for Buckinghamshire and adopt it by April 2025. More importantly, however, the Plan provides a major opportunity to shape the growth of Buckinghamshire over the next 15 years and beyond.</p> <p>The Plan will complement the work of the Buckinghamshire Growth Board on the Vision for Buckinghamshire and also the Recovery and Growth Proposal, setting out the spatial vision and proposals for the growth of the area up to 2040.</p> <p>It will also be critical to the day to day planning application decisions that the Council takes as the local planning authority, as once adopted (or significantly progressed), the Local Plan is the prime consideration in those decisions. It shapes in detail not just where development takes place but also the quality of the development and secures the infrastructure (or funding for infrastructure) to support it.</p>

	<p>Planning future primary health care provision</p> <p>The Health & Adult Social Care Select Committee has had growing concerns about how the current healthcare needs of Buckinghamshire’s residents are being monitored and how future needs are being planned for across the county.</p> <p>Recent examples of proposed developments in primary care have highlighted the challenges around clear lines of responsibility, a perceived lack of clearly defined strategies and associated action plans for delivering the proposal and issues around funding the proposal, particularly in relation to S106 agreements.</p> <p>Since February 2017, the HASC has been involved in reviewing and scrutinising the development of the community hubs in Thame and Marlow Community Hospitals. This project is in its fourth year and concerns have been raised by the Committee, at a number of meetings, about the future plans for developing these hubs further and whether more community hubs will be formed across the county.</p> <p>Whilst recognising these hubs are run by Buckinghamshire Healthcare NHS Trust, the services provided within them are community-based and link with primary care services. These hubs, therefore, need to be included as part of discussions around the future plans for delivering local health services.</p>
<p>What might the Rapid Review achieve?</p>	<p>It is proposed to hold evidence gathering sessions across two full days which would conclude with recommendations being developed and reported to Cabinet and other key partners.</p> <p>The review would look to achieve the following:</p> <ul style="list-style-type: none"> • Clarity around where the responsibility for planning future primary care services lies and identification of the key influencers and decision-makers in this process; • A review of current mapping of primary care provision against planned housing growth; • Identification of potential gaps in the process and thus lead to improved working practices; • Greater understanding of how primary care infrastructure is funded and the level of support provided to Primary Care Networks/GP surgeries in securing funding and support thereafter to deliver the proposal; • Clarity around current planning consultations (applications and the local plan) and the level of engagement by health partners in this process;

	<ul style="list-style-type: none"> • Strengthening of existing partnership working to ensure opportunities for future primary care development are considered as part of the Local Plan for Buckinghamshire; • Examine the delivery of developer contributions for local health provision through S106 and CIL agreements. <p>Key lines of enquiry:</p> <ul style="list-style-type: none"> • Establish clear lines of responsibility in relation to the mapping and planning of primary care provision against future housing growth; • Explore the decision making process of key stakeholders and partners in Buckinghamshire; • Identify what currently works well from the council’s planning processes and also from those involved in planning primary care health services; • Explore the key challenges in delivering the plans around future growth (to include reviewing the current planning cycles for both the council and NHS as well as reviewing the different funding streams); • Provide clarity around the differences between S106 and CIL funding; • Review the planning consultation (applications and the local plan) process and assess levels of engagement from health partners; • Examine in more detail recent examples of developing primary care in Buckinghamshire to include a review of lessons learnt in the process. <p>By investigating the above, outcomes will include:</p> <ul style="list-style-type: none"> • Enhance existing partnership working between the council and health partners in planning for future health provision; • Development of a more cohesive and informed approach to delivering health opportunities through housing developer contributions; • Provide greater opportunities for discussions around future primary care health provision in light of the development of the Buckinghamshire Local Plan.
<p>Is the issue of significance to Buckinghamshire as a whole and is the topic within the remit of both Select Committees?</p>	<p>Yes</p>
<p>What work is underway already on this issue?</p>	<p>Development of Local Plan</p>

Are there any key changes that might impact on this issue?	<p>Buckinghamshire Local Plan</p> <p>Levelling-Up and Regeneration Bill (May 2022) which sets the framework for introducing a new infrastructure levy (IL).</p> <p>The newly formed Integrated Care Board for Buckinghamshire, Oxfordshire and Berkshire West has resulted in the abolition of local Clinical Commissioning Groups. The recent appointment of a Place Director for Buckinghamshire to promote and deliver local health and social care plans.</p>
What are the key timing considerations?	This will be a focussed rapid review
Who are the key stakeholders & decision-makers?	<p>Ian Thompson, Corporate Director, Planning Growth & Sustainability Steve Bambrick, Service Director, Planning & Environment Susan Kitchen, Planning Lead Officer Helen Harding, Principal Planning Policy Officer Philippa Baker, Place Director (Buckinghamshire) Adrian Chamberlain, job title to be confirmed Peter Redmond, job title to be confirmed Ali Williams, Commercial Director, Buckinghamshire Healthcare NHS Trust</p> <p>Representatives from: Public Health Major Developments team (with particular focus on planning consultations) Buckinghamshire GP Provider Alliance</p>
What is out of scope?	<p>Liaison with Parish and Town Councils Planning for acute health services</p>
What media/communications support do you want?	None identified at this stage

Evidence-gathering Methodology

What types of methods of evidence-gathering will you use?
<p>List them here:</p> <ul style="list-style-type: none"> • Desktop research • Meetings • Discussions with other local authorities
How will you involve service-users and the public?

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Outline Project Plan

Stage	Key Activity	Dates
Scoping	Inquiry Scope Agreed by Select Committee	July
Evidence-gathering	Evidence-gathering phase – anticipate 2 full days of meetings with key stakeholders	Sept/Oct
Reporting	Final Inquiry Group report with recommendations completed (signed-off by both SC Chairmen)	Oct
	Report published for each Select Committee	Nov
	Both Select Committees agree report to go forward to decision-makers	Nov
	Cabinet/Partners consider recommendations	Dec

Definition of a Rapid Review

A Rapid Review is a focussed investigation with fairly narrow parameters, that can be conducted in a relatively short time scale. For example, you may hold three or four meetings as a review group – one to establish and understand what the key issues are, one or two to gather evidence from service users or other authorities to gain insight into best practice and a final meeting to discuss what members have heard and identify any useful recommendations. A rapid review format will be useful when considering less complex issues and may be helpful in delivering ‘quick wins’ for the Council’s service users and residents.